# **Boston University**

Financial Statements June 30, 2011 and 2010





# Financial Summary

Thousands of \$

	 2007	 2008	 2009	 2010	 2011
Operating Revenues					
Student tuition and fees, net	\$ 652,224	\$ 698,104	\$ 724,467	\$ 743,209	\$ 789,503
Auxiliaries, net	224,757	236,035	246,308	256,830	269,181
Sponsored programs	187,393	189,642	203,668	224,011	223,597
Recovery of facilities					
and administrative costs	128,605	136,767	146,713	155,405	159,261
Sales and services	105,725	105,440	111,661	109,098	111,323
Endowment spending dist.					
and other inv. income	32,528	34,267	33,475	32,022	35,276
Gifts	24,657	25,411	25,368	32,753	32,779
Other income	 33,607	 35,514	 37,675	 43,161	 33,394
Total Operating Revenue	\$ 1,389,496	\$ 1,461,180	\$ 1,529,335	\$ 1,596,489	\$ 1,654,314
Operating Expenses					
Instructional and					
departmental research	\$ 657,863	\$ 688,363	\$ 707,519	\$ 735,460	\$ 753,828
Academic support	106,103	109,833	112,528	107,578	121,980
Sponsored programs	187,393	189,642	203,668	224,011	223,597
Auxiliaries	202,485	213,859	214,394	220,587	243,247
General and administrative	145,669	160,120	168,965	164,103	168,614
Other expenses	 33,930	 36,904	 36,403	 36,896	 40,484
Total Operating Expenses	\$ 1,333,443	\$ 1,398,721	\$ 1,443,477	\$ 1,488,635	\$ 1,551,750
Net Operating Results	\$ 56,053	\$ 62,459	\$ 85,858	\$ 107,854	\$ 102,564
Nonoperating Activities					
Undistributed investment					
gains/losses	\$ 184,062	\$ 1,795	\$ (295,244)	\$ 71,771	\$ 143,492
Contribution revenue	20,642	18,307	34,382	57,708	39,716
Valuation adjustment					
non-core real estate	0	0	50,656	(5,358)	(2,552
Other	8,578	(44,863)	28,293	(54,367)	78,272
Total Nonoperating Results	\$ 213,282	\$ (24,761)	\$ (181,913)	\$ 69,754	\$ 258,928
		\$ 37,698	\$ (96,055)	\$ 177,608	\$ 361,492







# **BOSTON UNIVERSITY** CONSOLIDATED FINANCIAL STATEMENTS 2011 AND 2010

# **REPORT OF INDEPENDENT AUDITORS**

opinion.

Boston, Massachusetts October 18, 2011

To the Board of Trustees of Boston University:

In our opinion, the accompanying consolidated statements of financial position and the related consolidated statements of activities and cash flows present fairly, in all material respects, the financial position of Boston University (the "University") and its subsidiaries at June 30, 2011 and 2010, and the results of its changes in net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our

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# **Consolidated Statements of Financial Position**

June 30, 2011 and 2010 (\$000)

# ASSETS

ASSETS
Cash and cash equivalents (Note 2)
Cash and cash equivalents—restricted (Note 2)
Short-term investments (Note 2)
Accounts receivable, net of allowance (Note 4)
Pledges receivable, net of allowance (Note 4)
Prepaid expenses and other assets
Investment in residual asset note (Note 2)
Long-term investments (Note 2)
Property, plant, and equipment, net (Note 5)
Total assets
LIABILITIES AND NET ASSETS
Liabilities:
Accrued payroll and related expenses
Accounts payable and accrued expenses
(Notes 5, 6, 7, and 8)
Deferred income and student deposits
Annuities payable
Minority interest (Note 8)
Capital lease obligation (Note 8)
Discounted note obligation (Note 2)
Bonds, notes, and mortgages payable, net of
unamortized bond premium/discount (Note
Total liabilities
Net assets:
Unrestricted:
Allocated for designated purposes
Available for general purposes
Total unrestricted
Temporarily restricted
Permanently restricted
Total net assets
Total liabilities and net assets

The accompanying notes are an integral part of the consolidated financial statements.

	2011	2010
	\$ 549,949	\$ 448,345
	75,936	127,815
	3,750	5,840
	153,334	153,569
	96,965	84,292
	86,707	83,230
	42,789	38,457
	1,318,583	1,150,614
	1,912,833	1,851,596
	\$ 4,240,846	\$ 3,943,758
	\$ 130,878	\$ 125,763
	390,494	380,455
	115,852	102,149
	16,636	16,187
	10,000	97,171
	84,579	84,692
	42,789	38,457
	42,705	30,437
te 6)	1,218,285	1,219,043
	1,999,513	2,063,917
	1,245,766	1,077,251
	16,278	16,204
	1,262,044	1,093,455
	590,651	422,002
	388,638	364,384
	2,241,333	1,879,841
	\$ 4,240,846	\$ 3,943,758
neelideted finencial statements		

# **Consolidated Statements of Activities**

For the years ended June 30, 2011 and 2010 (\$000)

		201	1				203	10
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestr	ricted	Temporarily Restricted	Permanently Restricted
OPERATING REVENUES								
Student tuition and fees	\$ 1,068,068	\$	\$	\$ 1,068,068	\$ 1,0	004,002	\$	\$
Student aid	(278,565)			(278,565)	(2	260,793)		
Sponsored programs	223,597			223,597	2	224,011		
Recovery of facilities and administrative costs				159,261	1	155,405		
Gifts	32,103	676		32,799		32,134	619	
Sales and services	111,323			111,323	1	109,098		
Spending formula amount and other investment								
income (Note 2)	8,279	26,997		35,276		6,963	25,059	
Sponsored program income for student aid		.,		16,456		15,510		
Other income				12,319		23,518		
Auxiliary enterprises				272,843	2	260,232		
Student aid				(3,662)		(3,402)		
Net assets released from restrictions		(32,440)		(-,,		30,116	(30,116)	
Contributions used for operations	,	4,619		4,619			4,133	
Total operating revenues		(148)		1,654,314	1,5	596,794	(305)	
OPERATING EXPENSES								
Instruction and departmental research	753,828			753,828	7	735,460		
Educational support activities.				121,980	1	107,578		
Sponsored programs				223,597	2	224,011		
Libraries				25,723		23,673		
General and administrative				168,614	1	164,103		
Student aid				14,761		13,223		
Auxiliary enterprises				243,247	2	220,587		
Total operating expenses				1,551,750	1,4	188,635		
Net operating gain (loss)		(148)		102,564		108,159	(305)	
	102,712	(1+0)					<u></u>	
		00.050	01 400	44.225			13,790	48,051
		22,853	21,482	44,335			(4,133)	+0,001
Contributions used for operations		(4,619)		(4,619)			(4,100)	
Spending formula amount and other investment	0.505	0.010	00	F 476		1,644	3,001	18
income (Note 2)	2,535	2,913	28	5,476		1,044	5,001	10
Excess of investment return over spending	C2 205	70.051	1.020	142,402		29,754	41,504	513
formula amount (Note 2)	63,305	78,251	1,936	143,492		23,701	11,001	010
Net realized and unrealized losses on interest rate	(420)			(420)		(67,000)		
exchange agreements (Note 6)	(438)	70.012		(438)		,07,000)		
Transfer of minority interest (Note 8)		70,013		70,013				
Change in value of designated non-core	(2 552)					(5,358)		
institutional real estate (Note 2)	(2,552)			(2,552)		(0,000)		
Post-retirement related changes other than	(0,107)			(0, 1, 0, 7)		(4,215)		
net periodic pension cost (Note 7)		(614)	000	(2,127)		8,772	2,079	1,334
Other additions (deductions), net		(614)	808	5,348		(36,403)	56,241	49,916
Net nonoperating income (loss)		168,797	24,254	258,928		71,756	55,936	49,916
Change in net assets		168,649	24,254	361,492		)21,699	366,066	314,468
Beginning net assets		422,002	364,384	1,879,841		)93,455	\$ 422,002	\$ 364,384
Ending net assets	\$ 1,262,044	\$ 590,651	\$ 388,638	\$ 2,241,333	φ 1,0	-55,455	Ψ +22,002	φ 304,304

The accompanying notes are an integral part of the consolidated financial statements.

The accompanying notes are an integral part of the consolidated financial statements.

# **Consolidated Statements of Activities**

For the years ended June 30, 2011 and 2010 (\$000)

ricted	То	tal	
			OPERATING REVENUES
	\$ 1,0	004,002	Student tuition and fees
	(2	260,793)	Student aid
	2	224,011	Sponsored programs
	1	55,405	Recovery of facilities and administrative costs
		32,753	Gifts
	1	09,098	Sales and services
			Spending formula amount and other investment
		32,022	income (Note 2)
		15,510	Sponsored program income for student aid
		23,518	Other income
	2	260,232	Auxiliary enterprises
		(3,402)	Student aid
			Net assets released from restrictions
		4,133	Contributions used for operations
	1,5	596,489	Total operating revenues
			OPERATING EXPENSES
	7	735,460	Instruction and departmental research
	1	07,578	Educational support activities
	2	224,011	Sponsored programs
		23,673	Libraries
	1	64,103	General and administrative
		13,223	Student aid
	2	220,587	Auxiliary enterprises
	1,4	188,635	Total operating expenses
	1	07,854	Net operating gain (loss)
			NONOPERATING REVENUES AND (EXPENSES)
48,051		61,841	Contribution revenue
		(4,133)	Contributions used for operations
			Spending formula amount and other investment
18		4,663	income (Note 2)
			Excess of investment return over spending
513		71,771	formula amount (Note 2)
			Net realized and unrealized losses on interest rate
		(67,000)	exchange agreements (Note 6)
			Transfer of minority interest (Note 8)
			Change in value of designated non-core
		(5,358)	institutional real estate (Note 2)
			Post-retirement related changes other than
		(4,215)	net periodic pension cost (Note 7)
1,334		12,185	Other additions (deductions), net
49,916		69,754	Net nonoperating income (loss)
49,916	1	177,608	Change in net assets
314,468		702,233	Beginning net assets
364,384		379,841	Ending net assets
.,	,-	/	<b>U</b>

# Consolidated Statements of Cash Flows

For the years ended June 30, 2011 and 2010 (\$000)

	2011	2010
CASH FLOWS FROM OPERATING ACTIVITIES:	\$ 361,492	\$ 177,608
Adjustments to reconcile change in net assets to net	φ 301,432	φ 177,000
cash provided by operating activities:		
Depreciation	82,758	88,426
Gain on disposal of property and equipment	(1,841)	00,120
Loss on debt extinguishment.	(1,011)	541
Change in value of designated non-core institutional real estate	2,552	3,629
Transfer of minority interest (Note 8)	(70,013)	0,023
Unrealized (gains) losses on interest rate exchange agreements	(24,811)	41,229
Settlement on swap replacement transactions, net.	15,781	17,083
Amortization of bond premium/discount	(213)	(205
Amortization of capital lease obligation	(113)	(109
Net realized and unrealized gains on investments	(164,617)	(96,526
Provision for bad debts	1,760	3,495
Restricted and temporarily restricted contributions	(19,623)	(19,545
Gifts of securities and property	(15,673)	(8,149
Changes in operating assets and liabilities:	(3,073)	(0,14)
(Increase) decrease in accounts receivable	(2,388)	502
Increase in pledges receivable.	(13,110)	(36,212
	(3,477)	(4,31
Increase in prepaid expenses and other assets.	(3,477)	(4,51;
Increase (decrease) in accounts payable, accrued expenses, and minority interest (Note 8)	6 700	(1.07
	6,722	(1,97
Increase in accrued payroll and related expenses	5,115	7,90
Increase in deferred income and student deposits.	13,703	3,97
Net cash provided by operating activities	184,004	177,352
ASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of investments	(284,069)	(381,066
Proceeds from sales and maturities of investments.	283,991	396,788
Purchases of property and equipment	(139,425)	(96,74)
Proceeds from sale of gifts of securities	3,184	8,149
Decrease (increase) in cash equivalents-restricted	51,879	(11,968
Net cash used in investing activities	(84,440)	(84,83
ASH FLOWS FROM FINANCING ACTIVITIES:		
Payment of bonds, notes, and mortgages	(5,385)	(120,95
Increase (decrease) in annuity obligations	449	(9)
Bond issuance costs		(782
Payments from short-term borrowings		(42,500
Proceeds from bonds and notes payable.		117,370
Restricted contributions.	19,623	19,545
Payment on swap replacement transactions, net	(15,781)	(17,083
Net cash used in financing activities	(1,094)	(44,502
rrealized loss (gain) on currency exchange	3,134	(4,314
et increase in cash and cash equivalents	101,604	43,698
ash and cash equivalents beginning of year	448,345	404,647
ash and cash equivalents end of year	\$ 549,949	\$ 448,345
upplemental disclosure of non-cash information:           Property and equipment included in accounts payable	\$ 10,353	\$ 9,38
порениу ана еquipment поласо плассоинть рауаріе	φ 10,505	φ 9,30

# Notes to Consolidated Financial Statements

For the years ended June 30, 2011 and 2010

1. Organization and Summary of Significant Accounting Policies				
<b>Organization:</b> Boston University ("the University") is an independent, nonprofit, coeducational, nonsecta founded in 1839 and chartered under the laws of the Commonwealth of Massachusetts on 1 principal campuses, its Charles River Campus located in Boston's Back Bay and its Medical Boston, offering students more than 250 areas of study in 16 schools and colleges.	May 2	6, 1869. The	Univers	ity has tw
The University is exempt from federal income tax under Section 501(c)(3) of the U.S. Inter	nal Re	evenue Code.		
Summary of Significant Accounting Policies:				
<b>Basis of Presentation:</b> The accompanying consolidated financial statements have been prepared on the accrual ba reporting principles of not-for-profit accounting.	sis of	accounting in	ı accord	ance with
The consolidated financial statements include the University and its wholly owned subsidia actions and accounts have been eliminated.	aries.	All significan	t interc	ompany tr
Certain June 30, 2010 balances previously reported have been reclassified to conform to th	e Jun	e 30, 2011 pre	esentati	on.
<b>Net Asset Classification:</b> Net assets, revenues, and realized and unrealized gains and losses are classified based on th restrictions and legal restrictions under Massachusetts General Law. Accordingly, net asset as follows:				-
Unrestricted net assets are free of donor-imposed restrictions. Activities reported with	in unr			
tion and general, sponsored, and departmental research, unexpended plant and debt set investments, and student loans. Contributions, gains, and investment income whose re- period are reported as unrestricted support.	rvice,	investments i	in plant	, long-teri
investments, and student loans. Contributions, gains, and investment income whose re-	rvice, stricti to tim	investments i ions are met i ne or purpose	in plant n the sa have no	, long-tern ime report ot been me
<ul><li>investments, and student loans. Contributions, gains, and investment income whose reperiod are reported as unrestricted support.</li><li>Temporarily restricted net assets include gifts for which donor-imposed restrictions as (primarily future capital projects) and pledges receivable for which the ultimate purposed restrictions are capital projects).</li></ul>	rvice, stricti to tim se of tl	investments i ions are met i ne or purpose he proceeds is	in plant n the sa have no s not pe	, long-tern ime reporti ot been me rmanently
investments, and student loans. Contributions, gains, and investment income whose reperiod are reported as unrestricted support. Temporarily restricted net assets include gifts for which donor-imposed restrictions as (primarily future capital projects) and pledges receivable for which the ultimate purpos restricted.	rvice, stricti to tim se of tl	investments i ions are met i ne or purpose he proceeds is	in plant n the sa have no s not pe	, long-tern ime reporti ot been me rmanently
investments, and student loans. Contributions, gains, and investment income whose reperiod are reported as unrestricted support. Temporarily restricted net assets include gifts for which donor-imposed restrictions as (primarily future capital projects) and pledges receivable for which the ultimate purpos restricted.	rvice, stricti to tim se of tl	investments i ions are met i ne or purpose he proceeds is nds of dollars	in plant n the sa have no s not pe	, long-tern me report ot been me rmanently ollows:
<ul> <li>investments, and student loans. Contributions, gains, and investment income whose reperiod are reported as unrestricted support.</li> <li>Temporarily restricted net assets include gifts for which donor-imposed restrictions as (primarily future capital projects) and pledges receivable for which the ultimate purpos restricted.</li> <li>The composition of temporarily restricted net assets as of June 30, 2011 and 2010, in the Net realized and unrealized gain on endowment</li></ul>	rvice, stricti to tim se of th nousar	investments i ions are met i ne or purpose he proceeds is 2011 365,351 17,944 54,792 152,225	in plant n the sa have no s not pe , is as fo	, long-tern me report of been me rmanently ollows: 2010 288,52 13,93 40,91 78,19 43
<ul> <li>investments, and student loans. Contributions, gains, and investment income whose reperiod are reported as unrestricted support.</li> <li>Temporarily restricted net assets include gifts for which donor-imposed restrictions as (primarily future capital projects) and pledges receivable for which the ultimate purpose restricted.</li> <li>The composition of temporarily restricted net assets as of June 30, 2011 and 2010, in the Net realized and unrealized gain on endowment</li></ul>	rvice, stricti to tim se of the nousar \$ \$ trictio accord	investments i fons are met i he or purpose he proceeds is 2011 365,351 17,944 54,792 152,225 339 590,651 on, that the co ance with dor	in plant n the sa have no s not pe , is as fo \$ \$ prpus be nor rest	, long-tern me report of been me rmanently ollows: 2010 288,52 13,93 40,91 78,19 43 422,00 e invested rictions.
<ul> <li>investments, and student loans. Contributions, gains, and investment income whose reperiod are reported as unrestricted support.</li> <li>Temporarily restricted net assets include gifts for which donor-imposed restrictions as (primarily future capital projects) and pledges receivable for which the ultimate purpose restricted.</li> <li>The composition of temporarily restricted net assets as of June 30, 2011 and 2010, in the Net realized and unrealized gain on endowment.</li> <li>Life income and annuity funds.</li> <li>Contributions receivable, net.</li> <li>Contributions restricted for plant.</li> <li>Other contributions</li> </ul>	rvice, stricti to tim se of the nousar \$ \$ trictio accord	investments i fons are met i he or purpose he proceeds is 2011 365,351 17,944 54,792 152,225 339 590,651 on, that the co ance with dor	in plant n the sa have no s not pe , is as fo \$ \$ prpus be nor rest	, long-terr me report ot been me rmanenth ollows: 2010 288,52 13,93 40,91 78,19 43 422,00 e invested rictions.
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<ul> <li>investments, and student loans. Contributions, gains, and investment income whose reperiod are reported as unrestricted support.</li> <li>Temporarily restricted net assets include gifts for which donor-imposed restrictions as (primarily future capital projects) and pledges receivable for which the ultimate purpose restricted.</li> <li>The composition of temporarily restricted net assets as of June 30, 2011 and 2010, in the Net realized and unrealized gain on endowment</li> <li>Life income and annuity funds.</li> <li>Contributions receivable, net.</li> <li>Contributions restricted for plant.</li> <li>Other contributions</li> <li>Permanently restricted net assets include gifts and pledges which require, by donor rest perpetuity and only the income or a portion thereof be made available for spending in a The composition of permanently restricted net assets as of June 30, 2011 and 2010, in the Endowment funds.</li> </ul>	rvice, stricti to tim se of th nousar \$ \$ trictio cccord cccord	investments i fons are met i ne or purpose he proceeds is 2011 365,351 17,944 54,792 152,225 339 590,651 on, that the co ance with dor ance with dor ands of dollars 2011 323,226 42,173	in plant n the sa have no s not pe , is as fo \$ \$ orpus be nor rest s, is as f	, long-terr me report of been me rmanently 2010 288,52 13,93 40,91 78,19 43 422,00 e invested rictions. follows: 2010 297,37 43,37
<ul> <li>investments, and student loans. Contributions, gains, and investment income whose reperiod are reported as unrestricted support.</li> <li>Temporarily restricted net assets include gifts for which donor-imposed restrictions as (primarily future capital projects) and pledges receivable for which the ultimate purpose restricted.</li> <li>The composition of temporarily restricted net assets as of June 30, 2011 and 2010, in the Net realized and unrealized gain on endowment</li></ul>	rvice, stricti to tim se of th nousar \$ \$ trictio cccord cccord	investments i fons are met i ne or purpose he proceeds is 2011 365,351 17,944 54,792 152,225 339 590,651 on, that the co ance with dom ands of dollar: 2011 323,226	in plant n the sa have no s not pe , is as fo \$ \$ orpus be nor rest s, is as f	, long-terr me report of been me rmanently ollows: 2010 288,52 13,93 40,91 78,19 43 422,00 e invested rictions. follows:

# **Collections:**

The University's collections, which were acquired through purchases and contributions since the University's inception, are not recognized as assets on the Consolidated Statement of Financial Position. Purchases of collection items are recorded as decreases in unrestricted net assets in the year in which the items are acquired or as releases from temporarily restricted net assets if the assets used to purchase the items are restricted by donors. Proceeds from dispositions or insurance recoveries are reflected as increases in the appropriate net asset classes.

For the years ended June 30, 2011 and 2010

The University's collections are made up of artifacts of historical significance, scientific specimens, and art objects that are held for educational, research, scientific, and curatorial purposes. Each of the items is cataloged, preserved, and cared for, and activities verifying their existence and assessing their condition are performed regularly. The collections are subject to a policy that requires proceeds from dispositions to be used to acquire other items for collections.

# Use of Estimates:

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates. Significant estimates are made in the areas of accounts receivable, pledges receivable, investments, investment in residual asset note, discounted note obligation, and accrued expenses.

#### **Related Party Transactions:**

Under the University's conflict of interest policy, all business and financial relationships among the University and entities affiliated with Trustees or Officers of the University are subject to the review and approval of the Audit Committee of the Board of Trustees.

#### **Cash and Cash Equivalents:**

The University considers cash on hand, cash in banks, certificates of deposit, time deposits, and U.S. Government and other shortterm securities with maturities of three months or less when purchased as cash and cash equivalents.

Cash and cash equivalents-restricted represent funds held by bond trustees that will be drawn down to fund various capital projects and costs of issuance. Collateral posted with counterparties under the terms of certain interest rate exchange agreements is also included in cash and cash equivalents-restricted.

#### Accounts Receivable:

Notes and loans receivable included in accounts receivable are principally amounts due from students under federally sponsored programs that are subject to significant restrictions. Accordingly, it is not practical to determine the fair value of such amounts.

### Investments:

Investments in marketable securities are stated at fair value as determined by the quoted market prices of publicly traded securities. Alternative investments, for which fair value quotations are not readily available, are valued by the general partnership or fund manager and are reviewed by management for reasonableness. Estimated values are subject to uncertainty and therefore may differ significantly from the value that would have been used had the investments been traded on a public market. The average cost method is used for calculating realized gains. The investment portfolio is reflected on a trade-date basis.

Net gains and losses are classified as unrestricted net assets unless they are restricted by a donor or the law. Net gains on permanently restricted gifts are classified as temporarily restricted until appropriated for spending by the University in accordance with donor restrictions and Massachusetts law.

The University owns shares in certain University business-related real estate partnerships ranging from 20 to 50%, which have been accounted for using the equity method. The University's ownership interest in these partnerships has been recorded within longterm investments on the Consolidated Statement of Financial Position.

The major portion of long-term investments is maintained on a pooled basis. Units in the pool are assigned on the basis of fair value at the time net assets to be invested are received, and income is distributed quarterly thereafter on a per-unit basis.

### Split-Interest Agreements:

The University's split-interest agreements with donors consist of irrevocable charitable gift annuities and charitable remainder trusts held and administered by others. For annuity contracts, the contributed assets are included as part of investments at fair value. Contribution revenue, net of the accompanying obligation, is recognized as of the date the donated assets are transferred to the University, and liabilities are recorded at the present value of estimated future payments to the donors and beneficiaries under these agreements. The liabilities are adjusted during the term of the annuities to reflect actuarial gains and losses.

The present values of the estimated future cash receipts from charitable remainder trusts are recognized as assets and contribution revenues as of the dates the trusts are established. Distributions from these trusts are recorded as contributions, and the carrying value of the assets is adjusted for changes in the estimates of future receipts.

## Property, Plant, and Equipment:

Maintenance and repairs are expensed as incurred and improvements that increase the useful life of the asset are capitalized. When assets are retired or disposed of, the cost and related accumulated depreciation are removed from the accounts, and gains and losses are included in non-operating activity in the Consolidated Statement of Activities.

# Notes to Consolidated Financial Statements continued

For the years ended June 30, 2011 and 2010

Long-lived assets and certain intangibles are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of assets may not be recoverable. When such events or changes in circumstances indicate an asset may not be recoverable, an impairment loss is recognized in an amount by which the asset's net book value exceeds its estimated fair value.

Land, buildings, equipment, and library book acquisitions are shown at cost or fair value at the date a gift was received. Costs associated with the construction of new facilities are shown as additions to construction in progress when expended, until such projects are completed. Equipment includes general and scientific equipment, computers, software, furniture, and vehicles.

The University acquired equipment or other assets of approximately \$5,627,000 in 2011 and \$8,685,000 in 2010 through the use of federal funds. In most cases, the University continues to maintain the assets after the granting agreement expires.

Depreciation is computed on a straight-line basis over the remaining useful lives of assets as follows: buildings, 50 years; renovations and improvements, 20 years or lease term, if shorter; University buildings used in sponsored research activities, 12 to 50 years, by using the distinct useful lives for each major building component; equipment, 2 to 20 years; and library books, 10 years.

**Conditional Asset Retirement Obligations:** The University recognizes the fair value of a liability for legal obligations associated with asset retirements in the period in which the obligation is incurred. When the liability is initially recorded, the cost of the asset retirement obligation is capitalized by increasing the carrying amount of the related long-lived asset. The liability is accreted to its present value each period, and the capitalized cost associated with the retirement obligation is depreciated over the useful life of the related asset. Upon settlement of the obligation. any difference between the cost to settle the asset retirement obligation and the liability recorded is recognized as a gain or loss in the Consolidated Statement of Activities.

The asset retirement obligation at June 30, 2011 and 2010 was \$12,762,000 and \$12,238,000, respectively, and is included in accounts payable and accrued expenses in the Consolidated Statements of Financial Position.

## Student Aid:

Student aid in the amount of \$278,565,000 and \$260,793,000 for the years ended June 30, 2011 and 2010, respectively, has been classified as a reduction of student tuition and fees. In addition, student aid in the amount of \$3,662,000 and \$3,402,000 for the years ended June 30, 2011 and 2010, respectively, has been classified as a reduction of auxiliary enterprises (room and board) revenue.

Student aid in addition to tuition, fees, room and board in the amount of \$14,761,000 and \$13,223,000 for the years ended June 30, 2011 and 2010, respectively, has been classified as an operating expense.

## **Sponsored Programs:**

Revenues associated with contracts and grants are recognized as the related costs or capital expenditures are incurred. Grant revenue used for the construction or acquisition of plant is recorded within nonoperating activities. The University records reimbursement of facilities and administrative costs relating to government contracts and grants at authorized rates each year.

#### Gifts:

Gifts, including unconditional promises to give, are recorded upon receipt. Gifts other than cash are recorded at fair value at the date of contribution. Gifts with donor-imposed restrictions, which are reported as temporarily restricted revenues, are reclassified to unrestricted net assets when an expense is incurred that satisfies the restriction.

#### Allocation of Expenses:

Certain expenses have been allocated to functional expenses in the Consolidated Statement of Activities. These expenses are comprised of, in thousands of dollars:

	 2011	 2010
Operation and maintenance of plant	\$ 94,315	\$ 96,795
Interest on indebtedness	36,338	34,727
Depreciation expense	82,758	88,426

#### Nonoperating Activities:

Nonoperating activities reflect transactions of a long-term investment or capital nature including contributions to be received in the future, gains and losses on interest rate exchange agreements, the excess of investment returns over the spending formula amount, post-retirement related changes other than net periodic pension cost, and certain other nonrecurring activities.

Depreciation for the years ended June 30, 2011 and 2010 was \$82,758,000 and \$88,426,000, respectively.

For the years ended June 30, 2011 and 2010

# 2. Investments

Total investments by type as of June 30, 2011 and 2010, in thousands of dollars, were as follows:

Summary by Investment Type		20	011		2010				
		Cost		air Value		Cost		Value	
Money Market	\$	625,885	\$	625,885	\$	576,160	\$ 57	76,160	
Fixed Income		70,522		70,870		73,770	7	79,583	
Global Equities		274,672		359,410		251,813	27	75,267	
Marketable Alternatives		223,483		275,458		176,022	19	95,428	
Non-Marketable Alternatives		230,972		211,350		254,148	22	24,107	
Real Assets		416,250		405,245		393,618	38	32,069	
Other		42,789		42,789		38,457	3	38,457	
Total	\$1	,884,573	\$1,	991,007	\$1	L,763,988	\$1,77	71,071	

Money market investments totaling \$625,885,000 and \$576,160,000 as of June 30, 2011 and 2010, respectively, included in the table above represent cash and cash equivalents and cash and cash equivalents-restricted as reported on the Consolidated Statement of Financial Position.

As of June 30, 2011, investment commitments to venture capital limited partnerships and private equity funds are approximately \$94,698,000 and are expected to be drawn down by the general partners over the next six years in accordance with the individual investment periods of the underlying partnerships.

#### Non-Core Institutional Real Estate:

The University records its investments in designated non-core institutional real estate at fair value. Designated non-core institutional real estate was \$243,959,000 and \$241,414,000 as of June 30, 2011 and 2010, respectively, and is reflected in the real assets category of long-term investments. Designated non-core institutional real estate is valued by management based on information from commercial and residential brokers, appraisers, and published industry data.

## **Residual Asset Note:**

In June 2006, the University securitized its interest in an investment banking partnership that owned rights to residual future cash flows. To effect the securitization, the rights to receive the future cash flows were transferred from the University to a 100% owned, bankruptcy remote, special purpose, limited liability corporation called BU Funding, LLC ("LLC"). To finance the transaction, the LLC issued a zero coupon note to Deutsche Bank Litigation Fee Trust ("DBLF"), collateralized by the LLC's rights to the future cash flow stream. The note has a face value of \$88,227,000, the aggregate amount of scheduled cash flows to be received between 2007 and 2021. The purchase price of the note was \$25,244,000 and is non-recourse to the University. As of June 30, 2011 and 2010, the carrying value of the discounted note obligation was \$42,789,000 and \$38,457,000, respectively.

The LLC is consolidated in the financial statements of the University. The LLC's discounted note obligation is recorded as a liability and its investment has been recorded as an asset on the Consolidated Statement of Financial Position. The valuation of this investment is based on a present value analysis using readily available observable market discount factors applied to contractually committed cash inflows and outflows. The discount on the note is amortized over its scheduled maturity using the effective interest method and the note obligation decreases as future residual cash flows are received. Future unrealized gains and losses associated with the investment are recorded as an offset to the amortization. As a result, the note and the related asset are expected to accrete to a maximum value of \$54,300,000 in 2014, declining thereafter to a balance of zero in 2021. Upon expected extinguishment of the note in 2021, the University remains the beneficiary of \$39,700,000 of cash flows scheduled for 2022-2035. Due to the uncertainty of the timing and ultimate amount of the additional cash flows; the University has recorded a nominal value for these flows. Management considers the risk is remote for any disruption of future cash flows, as the two principal risks that could cause a disruption have been assumed by DBLF.

# Notes to Consolidated Financial Statements continued

For the years ended June 30, 2011 and 2010

### Investment Return:

As of June 30, 2011	Un	restricted		emporarily estricted		manently stricted	Total
Dividend and interest income	\$	1,423	\$	18,176	\$	28	\$ 19,627
Net realized and unrealized gains		72,696		89,985		1,936	164,617
Total return on investments		74,119		108,161		1,964	184,244
Less: Spending formula amount		(7,697)		(29,910)			(37,607)
Less: Other non-endowment income		(3,117)				(28)	(3,145)
		(10,814)		(29,910)		(28)	 (40,752)
Excess of investment return							
over spending formula amount	\$	63,305	\$	78,251	\$	1,936	\$ 143,492
			Te	emporarily	Peri	manently	
As of June 30, 2010	Un	restricted		emporarily estricted		manently stricted	 Total
As of June 30, 2010 Dividend and interest income	Un \$	restricted 7					\$ Total 11,929
			R	estricted	Re	stricted	\$ 
Dividend and interest income		7	R	11,904	Re	stricted 18	\$ 11,929
Dividend and interest income Net realized and unrealized gains		7 38,354	R	estricted 11,904 57,660	Re	stricted 18 513	\$ 11,929 96,527
Dividend and interest income Net realized and unrealized gains Total return on investments		7 38,354 38,361	R	estricted 11,904 57,660 69,564	Re	stricted 18 513	\$ 11,929 96,527 108,456
Dividend and interest income Net realized and unrealized gains Total return on investments Less: Spending formula amount		7 38,354 38,361 (7,425)	R	estricted 11,904 57,660 69,564	Re	18 513 531	\$ 11,929 96,527 108,456 (35,485)
Dividend and interest income Net realized and unrealized gains Total return on investments. Less: Spending formula amount . Less: Other non-endowment income.		7 38,354 38,361 (7,425) (1,182)	R	estricted 11,904 57,660 69,564 (28,060)	Re	18 513 531 (18)	\$ 11,929 96,527 108,456 (35,485) (1,200)

Dividend and interest income
Net realized and unrealized gains
Total return on investments
Less: Spending formula amount
Excess of investment return

# Fair Value Measurements:

The University has valued its investments using a hierarchy of inputs based on the extent to which inputs are observable in the marketplace. Observable inputs reflect market data obtained from sources independent of the University, and unobservable inputs reflect the University's own assumptions about how market participants would value an asset or liability based on the best information available. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value hierarchy used to value investments is based on three levels of inputs, of which the first two are considered observable and the last unobservable, that may be used to measure fair value.

- and liabilities
- cant to the fair value of the assets or liabilities.

fair value measurement.

Investments included in Level 3 primarily are the University's ownership in alternative investments (limited partnership interests in hedge, private equity, real estate, and other similar funds). The fair value of certain alternative investments represents the ownership interest in the net asset value (NAV) of the respective partnership. Partnerships in Level 3 consist of both marketable securities as well as securities that do not have a readily determinable value. The fair values of the securities held by limited partnerships that do not have readily determinable fair values are determined by the general partner and are based on appraisals, or other estimates

### The following summarizes, in thousands of dollars, the investment return, as reflected in the Consolidated Statement of Activities:

- . . .

The University's criteria for classifying assets and liabilities measured at fair value are as follows:

• Level 1-Quoted prices in active markets that the University has the ability to access for identical assets and liabilities. Market price data is generally obtained from exchange or dealer markets. The University does not adjust the quoted price for such assets

• Level 2-Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources including market participants, dealers, and brokers. In evaluating the level at which the University's externally managed investments have been classified within this hierarchy, management has assessed factors including, but not limited to price transparency, the ability to redeem these investments at net asset value at the measurement date, and the existence or absence of certain restrictions at the measurement date.

• Level 3-Valuation techniques that use unobservable inputs that are supported by little or no market activity and that are signifi-

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the

For the years ended June 30, 2011 and 2010

that require varying degrees of judgment. If no public market exists for the investment securities, the fair value is determined by the general partner, taking into consideration, among other things, the cost of the securities, prices of recent significant placements of securities of the same issuer, and subsequent developments concerning the companies to which the securities relate. The University has performed significant due diligence around these investments to verify NAV is an appropriate measure of fair value as recorded on June 30.

Interest rate exchange liabilities are valued using observable inputs, such as quotations received from the counterparty, dealers, or brokers, whenever available and considered reliable. In instances where models are used to validate extended quotations, the value of the interest rate exchange liability depends upon the contractual terms of, and specific risks inherent in, the instrument as well as the availability and reliability of observable inputs. Such inputs include market prices for reference securities, credit curves, assumptions for nonperformance risk, and correlations of such inputs. Interest rate exchange arrangements have inputs which can be corroborated by market data and are therefore classified within Level 2.

Split interest agreements held by third parties are valued at the present value of the future distributions expected to be received over the term of the agreement.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the University believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

The following tables present the financial instruments carried at fair value as of June 30, 2011 and 2010 categorized by the valuation hierarchy defined above, in thousands of dollars: Total

	Level 1		Level 2		Level 3	F	air Value
\$	625,885	\$		\$		\$	625,885
	70,870						70,870
	98,060		244,499		16,851		359,410
	14,886		216,084		44,488		275,458
					211,350		211,350
	38,219		158,083		208,943		405,245
			42,789				42,789
\$	847,920	\$	661,455	\$	481,632	\$	1,991,007
				_	4,276		4,276
\$	847,920	\$	661,455	\$	485,908	\$	1,995,283
_		_				_	
\$		\$	169,132	\$		\$	169,132
\$		\$	169,132	\$		\$	169,132
	Level 1		Level 2		Level 3	F	Total air Value
\$	576,160	\$		\$		\$	576,160
	79,583						79,583
	92,147		173,651		9,469		275,267
			95,266		100,162		195,428
					224,107		224,107
	41,061		152,674		188,334		382,069
			38,457				38,457
\$	788,951	\$	460,048	\$	522,072	\$	1,771,071
					3,980		3,980
\$	788,951	\$	460,048	\$	526,052	\$	1,775,051
_		_		_		_	
\$		\$	193,943	\$		\$	193,943
Ψ		Ψ		-		_	
	\$ \$ \$ \$ \$	<ul> <li>\$ 625,885 70,870 98,060 14,886 38,219</li> <li>\$ 847,920</li> <li>\$ 847,920</li> <li>\$ 847,920</li> <li>\$ 576,160</li> <li>\$ 576,160</li> <li>79,583 92,147</li> <li>41,061</li> <li>\$ 788,951</li> <li>\$ 788,951</li> </ul>	\$ 625,885 70,870 98,060 14,886 38,219 \$ 847,920 \$ \$ 847,920 \$ \$ 847,920 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$       625,885       \$         70,870       98,060       244,499         98,060       244,499         14,886       216,084         38,219       158,083         42,789       \$         \$       847,920         \$       847,920         \$       661,455         \$       169,132         \$       169,132         \$       169,132         \$       169,132         \$       92,147         173,651       95,266         41,061       152,674         38,457       \$         \$       788,951         \$       460,048	\$       625,885       \$       \$         70,870       98,060       244,499         98,060       244,499         14,886       216,084         38,219       158,083         42,789       \$         847,920       \$         847,920       \$         847,920       \$         661,455       \$         \$       847,920         \$       661,455         \$       169,132         \$       169,132         \$       169,132         \$       169,132         \$       152,674         92,147       173,651         95,266       41,061         41,061       152,674         38,457       \$         \$       788,951         \$       460,048	\$ 625,885       \$       \$         70,870       98,060       244,499       16,851         98,060       244,499       16,851         14,886       216,084       44,488         211,350       38,219       158,083       208,943         42,789       42,789       44,276       \$         \$ 847,920       \$ 661,455       \$ 481,632       4,276         \$ 847,920       \$ 661,455       \$ 485,908         \$ 169,132       \$ 485,908       \$         \$ 169,132       \$       \$         Level 1       Level 2       Level 3         \$ 576,160       \$       \$         79,583       92,147       173,651       9,469         95,266       100,162       224,107         41,061       152,674       188,334         38,457       \$       460,048       \$ 522,072         \$ 788,951       \$ 460,048       \$ 522,072         \$ 3,980       \$ 460,048       \$ 526,052	\$ 625,885       \$       \$       \$       \$         98,060       244,499       16,851       16,851         14,886       216,084       44,488       211,350         38,219       158,083       208,943       42,789         \$ 847,920       \$ 661,455       \$ 481,632       \$         \$ 847,920       \$ 661,455       \$ 485,908       \$         \$ 847,920       \$ 661,455       \$ 485,908       \$         \$ 847,920       \$ 661,455       \$ 485,908       \$         \$ 576,160       \$ 169,132       \$       \$         \$ 576,160       \$ \$       \$       \$         \$ 576,160       \$ \$       \$       \$         \$ 576,160       \$ \$       \$       \$         \$ 224,107       173,651       9,469         92,147       173,651       9,469         95,266       100,162       224,107         41,061       152,674       188,334         38,457       \$       3,980         \$ 788,951       \$ 460,048       \$ 522,072       \$         \$ 3,980       \$       3,980       \$

# Notes to Consolidated Financial Statements continued

For the years ended June 30, 2011 and 2010

of dollars:

									Rec	lassificatior		
		Fair value	F	Realized		Unrealized	Net	purchases		(to) from	F	air value
	J	uly 1, 2010	Gair	ns/(losses)	G	ains/(losses)	а	nd sales		Level 2	Jur	ne 30, 2011
Global Equities & Convertibles	\$	9,469	\$	8,439	\$	(1,153)	\$	(7,063)	\$	7,159	\$	16,851
Marketable Alternatives		100,162		(930)		27,358		31,278		(113,380)		44,488
Non-Marketable Alternatives		224,107		13,839		11,786		(38,382)				211,350
Real Assets		188,334		3,187	_	7,988		9,434	_			208,943
Total Investments	\$	522,072	\$	24,535	\$	45,979	\$	(4,733)	\$	(106,221)	\$	481,632
Split-interest agreements	_											
held by third parties	\$	3,980	\$		\$	296	\$		\$		\$	4,276
			R		Recl	assification	s					
		Fair value	F	Realized		Unrealized	Net purchases to		to	F	air value	
	J	uly 1, 2009	Gair	ns/(losses)	G	ains/(losses)	а	nd sales		Level 2	Jun	ie 30, 2010
Global Equities & Convertibles	\$	26,797	\$	13	\$	557	\$	2,731	\$	(20,629)	\$	9,469
Marketable Alternatives		121,060		(1,640)		15,022		19,915		(54,195)		100,162
Non-Marketable Alternatives		216,967		24,911		8,454		(26,225)				224,107
Real Assets	_	218,725		(9,053)	_	4,382		8,491	_	(34,211)		188,334

# Total Investments......\$ 583,549 \$ 14,231 \$ 28,415 \$ 4,912 \$ (109,035) \$ 522,072 Split-interest agreements held by third parties ..... \$ 3,692 \$

The net realized and unrealized gains (losses) in the table above are reflected in excess of investment return over spending formula amount in the accompanying Consolidated Statement of Activities. Net unrealized gains (losses) relate to those financial instruments held by the University at June 30, 2011 and June 30, 2010. Reclassifications into Level 2 are included as of June 30, 2011 and June 30, 2010. Reclassifications from Level 3 to Level 2 primarily relate to the release of lockup features of marketable alternatives.

\$

288

\$

\$

\$ 3,980

redemption proceeds subsequent to year end.

The University adopted the Fair Value Measurements standard for estimating the fair value of investments in investment companies (limited partnerships) that have a calculated value of their capital account or net asset value (NAV) in accordance with, or in a manner consistent with U.S. GAAP. As a practical expedient, the University is permitted under U.S. GAAP to estimate the fair value of an investment at the measurement date using the reported NAV without further adjustment unless the entity expects to sell the investment at a value other than NAV or if the NAV is not calculated in accordance with U.S. GAAP. The University's investments in private equity, real estate, and marketable alternatives are fair valued based on the most current NAV.

The University has adopted a policy that defines near-term liquidity as those investments allowing liquidity within twelve months of the reporting period. Included in Level 2 are assets valued at NAV which are redeemable in the near term. Investments offering periodic transparency with opportunities for liquidity within twelve months of the reporting period generally consist of commingled funds and are reported in Level 2.

The following tables are a rollforward of the Consolidated Statement of Financial Position amounts for financial instruments as of June 30, 2011 and June 30, 2010 classified by the University within Level 3 of the fair value hierarchy defined above, in thousands

As of June 30, 2011, the University recorded a transfer from Level 2 to Level 1 in the amount of \$14,886,000 due to receipt of

For the years ended June 30, 2011 and 2010

The following tables summarize all such investments recorded at NAV categorized based on the risk and return characteristics of the investments at June 30, 2011 and June 30, 2010 in thousands of dollars.

As of June 30, 2011	Unfunde Fair Value Commitm		Redemption Frequency	Redemption Notice Period
Global Equities	\$ 261,350	\$ 00	Monthly-Annually	7–92 Days
Real Assets	41,309		Daily-Annually	60 Days
Marketable Alternatives	260,572		Quarterly-Tri-Annually	45–180 Days
Non-Marketable Alternatives	181,051	64,311	At Maturity	N/A
Real Assets	81,758	30,387	At Maturity	N/A
	\$ 826,040	\$ 94,698		
As of June 30, 2010	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Global Equities	\$ 183,003	\$ 6,000	Monthly-Annually	15–92 Days
Real Assets	52,720		Daily-Annually	4–60 Days
Marketable Alternatives	195,428		Quarterly-Tri-Annually	30–180 Days
Non-Marketable Alternatives	195,433	81,059	At Maturity	N/A
Real Assets	61,056	40,724	At Maturity	N/A
10017105005	01,050	40,724	At Maturity	14/74

The University's investments are guided by the asset allocation policies established by the Investment Committee of the Board of Trustees and implemented primarily through external investment managers. These investments may be held in separately managed accounts, Exchange Traded Funds (ETF's), commingled funds, and limited partnerships. Global Equity Funds are investments with managers pursuing strategies focusing on equity securities across global markets. Real Asset Funds invest in public equity and commodity markets. Marketable Alternative managers pursue various strategies, both long and short, that attempt to provide equity-like returns with lower volatility. Private Equity Funds pursue buyout, growth capital, venture capital, and private real asset strategies. Private Real Estate Funds pursue various real estate ownership strategies.

#### 3. Endowment Funds

A pooled endowment fund is included as part of the University's investments. Total endowment assets at June 30, 2011 and 2010 are \$1,194,164,000 and \$1,022,401,000 respectively. The amounts distributed from the investment yield of pooled investments in any one year may include interest, dividends, and a portion of accumulated investment gains. The distribution is based on fixed quarterly amounts per unit and is calculated as 4% of a twenty-quarter moving average of pooled endowment fund market values. During the fiscal years ended June 30, 2011 and 2010, the distribution as a percentage of the ending fair value of the pooled endowment fund for the five preceding quarters was 3.5% and 3.8% respectively.

At June 30, 2011 and 2010, respectively, approximately \$383,000 and \$2,385,000 of unrealized losses on permanently restricted endowment funds were classified as a reduction in unrestricted net assets as the fair value of these funds was less than their book value. Unrestricted net assets will be replenished when the fair value equals or exceeds the book value.

Net asset classification of donor-restricted endowment funds for a not-for-profit organization is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2009 (UPMIFA). The Commonwealth of Massachusetts adopted UPMIFA effective for institutional funds existing on or established after June 30, 2009.

The University's endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The University has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the University classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the University in a manner consistent with the

# Notes to Consolidated Financial Statements continued

For the years ended June 30, 2011 and 2010

standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the University considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

(1) The duration and preservation of the fund

(2) The purposes of the organization and the donor-restricted endowment fund

(3) General economic conditions

(4) The possible effect of inflation and deflation

(5) The expected total return from income and the appreciation of investments

(6) Other resources of the organization

(7) The investment policies of the organization

The University has adopted investment and spending policies for its endowment and similar funds that emphasize long-term capital appreciation as a primary source of return while balancing the dual objectives of growth in capital and principal preservation. Investments are expected to earn long-term returns sufficient to maintain or grow the purchasing power of assets, net of spending and investment expenses, within acceptable risk parameters. To satisfy its long-term rate of return objectives, the University relies on a total return strategy in which investment returns are achieved through both capital appreciation and current yield. The University targets a diversified asset allocation of fixed income, global equities, marketable and non-marketable alternative and real assets. The portfolio is expected to produce returns that exceed a policy benchmark constructed as a blended rate of indices.

provided from prior year accumulated earnings.

The following table represents endowment net asset composition by type of fund as of June 30, 2011, in thousands of dollars:

The following table represents changes in endo
Endowment Net Assets at end of year
Institution Designated
Donor Restricted

Endowment Net Assets at beginning of year $\ldots$
Reclassification of Net Assets
Endowment Net Assets after reclassification
Investment income
Net appreciation (realized and unrealized)
Total Investment return
Gifts
Other changes
Institutional transfers from other funds $\ldots\ldots\ldots$
Endowment Net Assets at end of year

Donor Restricted
Institution Designated
Endowment Net Assets at end of year

In accordance with the University's spending policy, 4% of a twenty-quarter moving average of endowment investments is available each year for expenditure. If interest, dividends, and gains are not sufficient to support the current year drawdown, the balance is

Unrestricted		Temporarily Restricted		rmanently estricted		Total		
 \$	(383)	\$ 383,295	\$	323,226	\$	706,138		
 _	437,772				_	437,772		
 \$	437,389	\$ 383,295	\$	323,226	\$	1,143,910		

owment net assets for the fiscal year ended June 30, 2011, in thousands of dollars:

I	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
	\$ 368,059	\$ 302,454	\$ 297,377	\$ 967,890
	2,002	(2,002)		
	370,061	300,452	297,377	967,890
• • • • • • • • • • • • • • • • • • • •	1,440	1,573		3,013
	60,538	80,253	1,936	142,727
	61,978	81,826	1,936	145,740
• • • • • • • • • • • • • • • • • • • •	3,107	1,161	22,398	26,666
	633	(144)	1,515	2,004
	1,610			1,610
	\$ 437,389	\$ 383,295	\$ 323,226	\$1,143,910

# The following table represents endowment net asset composition by type of fund as of June 30, 2010, in thousands of dollars:

Unrestricted		Temporarily Restricted		rmanently estricted		Total		
 \$	(2,385)	\$ 302,454	\$	297,377	\$	597,446		
 3	370,444				_	370,444		
 \$3	868,059	\$ 302,454	\$	297,377	\$	967,890		

For the years ended June 30, 2011 and 2010

# The following table represents changes in endowment net assets for the fiscal year ended June 30, 2010, in thousands of dollars:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment Net Assets at beginning of year	\$ 336,131	\$ 257,100	\$ 276,538	\$ 869,769
Reclassification of Net Assets	2,803	(2,803)		
Endowment Net Assets after reclassification	338,934	254,297	276,538	869,769
Investment income	1,416	1,693		3,109
Net appreciation (realized and unrealized)	25,790	44,307	513	70,610
Total Investment return	27,206	46,000	513	73,719
Gifts	1,785	1,324	19,276	22,385
Other changes	171	833	1,050	2,054
Institutional transfers from other funds	(37)			(37)
Endowment Net Assets at end of year	\$ 368,059	\$ 302,454	\$ 297,377	\$ 967,890

# 4. Accounts Receivable and Pledges Receivable

#### Accounts Receivable:

Accounts and loans receivable at June 30, 2011 and 2010, in thousands of dollars, consist of the following:

	2011		2010
Accounts receivable, net:	 		
Students	\$ 15,862	\$	15,072
Less allowances	(6,320)		(6,069)
	 9,542		9,003
Grants and contracts	47,169		41,588
Departmental sales, services, and other	31,650		39,474
Less allowances	(7,855)		(6,981)
	 70,964		74,081
Student loans	76,066		73,525
Less allowances	 (3,238)		(3,040)
	 72,828		70,485
Total	\$ 153,334	\$	153,569

Total allowances for doubtful accounts as of June 30, 2011 and 2010 are \$17,413,000 and \$16,090,000, respectively.

The University recorded an allowance for doubtful accounts of \$3,238,000 and \$3,040,000 as of June 30, 2011 and 2010, respectively, related to student loan receivables of \$76,066,000 and \$73,525,000 as of June 30, 2011 and 2010, respectively. Federallysponsored student loans receivable represents a significant portion of the loan portfolio, \$46,872,000 and \$46,157,000 as of June 30, 2011 and 2010, respectively, which consist of amounts due from current and former students under various Federal Government loan programs, including Perkins and other health professional programs offered to graduate and undergraduate students. The University has the right to assign loans disbursed under these programs to the Federal Government upon default by the borrower; and therefore, no allowance has been provided for these loans.

For the remainder of the loan portfolio, the University regularly assesses the adequacy of the allowance for doubtful accounts related to student loans receivable by performing ongoing evaluations of the student loan portfolio, including such factors as the differing economic risks associated with each loan program, the financial condition of specific borrowers, the economic environment in which the borrowers operate, the level of delinquent loans, the value of any collateral and, where applicable, the existence of any guarantees or indemnifications. The University also performs a detailed review of the aging of the student loan receivables balances and of the default rate by loan program in comparison to prior years. The level of the allowance is adjusted based on the results of this analysis.

The University considered the allowance recorded at June 30, 2011 and 2010 to be reasonable and adequate to absorb potential credit losses inherent in the student loan portfolio.

Included in accounts receivable at June 30, 2011 and 2010 is \$768,000 and \$2,099,000 respectively, related to split dollar life insurance policies. These assets have been recorded at the lower of cash surrender value or the present value of cumulative premiums paid, discounted using credit adjusted risk-free rates over the actuarially determined life expectancies of the related beneficiaries.

# Notes to Consolidated Financial Statements continued

For the years ended June 30, 2011 and 2010

The University has outstanding notes, mortgages, and advances bearing interest at rates up to 5.21% at June 30, 2011 and 2010, to certain employees. The aggregated amount as of June 30, 2011 and 2010 is \$5,521,000 and \$4,464,000, respectively.

#### **Pledges Receivable:**

Pledges, net of discounts and allowances, in the amount of \$96,965,000 and \$84,292,000, are recorded as a receivable with the revenue assigned to the appropriate net asset category for fiscal years 2011 and 2010, respectively. Pledges consist of unconditional written promises to contribute to the University in the future. At June 30, 2011 and 2010, pledges, in thousands of dollars, are expected to be realized in the following time frame:

	 2011	 2010
In one year or less	\$ 47,479	\$ 32,330
Between one year and five years	52,406	53,432
More than five years	 10,996	 13,167
	110,881	98,929
Discount to present value	(8,372)	(9,530)
Less allowance for unfulfilled pledges	(5,544)	 (5,107)
Pledges receivable	\$ 96,965	\$ 84,292

#### 5. Property, Plant, and Equipment

# the following:

C C C C C C C C C C C C C C C C C C C	2011	2010
Land	\$ 82,931	\$ 69,060
Buildings and improvements	2,029,457	2,006,677
Construction in progress.	358,836	319,211
Equipment	267,757	224,723
Library books	162,175	152,400
	2,901,156	2,772,071
Less accumulated depreciation	(988,323)	(920,475)
Property, plant, and equipment, net	\$ 1,912,833	\$ 1,851,596

capital lease.

Internally developed software costs related to an Enterprise Resource System implementation project of \$26,680,000 and \$12,289,000 were capitalized in fiscal year 2011 and 2010, respectively, and are included in construction in progress.

As of June 30, 2011 and 2010, capital expenditures of \$198,288,000 and \$197,426,000, respectively, were incurred for construction of the National Emerging Infectious Diseases Laboratory (NEIDL). These expenditures are included within construction in progress at June 30, 2011, and will be placed in service when the construction is complete and the project is ready for its intended use.

Certain fully depreciated equipment amounting to approximately \$6,829,000 and \$9,078,000 was removed from the Consolidated Statement of Financial Position in 2011 and 2010, respectively.

On June 30, 1998, the University entered into a lease/lease back arrangement with a private investor relating to four properties. The lease terms range from 41 to 52 years, and the total value of these properties was approximately \$222,000,000. The lease payments were prepaid to the University at the closing. The University's sublease terms range from 33 to 42 years, and the University has an option to purchase the investor's leasehold interest in the properties on dates specific to each property between years 15 and 24. The University has prefunded both the required annual sublease payment obligations and the amounts necessary to exercise each specific lease buyout option. Accordingly, \$51,295,000 and \$48,482,000 has been included in the University's Consolidated Statement of Financial Position within prepaid expenses and other assets and accounts payable and accrued expenses at June 30, 2011 and 2010, respectively.

Property, plant, and equipment and related accumulated depreciation at June 30, 2011 and 2010, in thousands of dollars, consist of

As of June 30, 2011 and 2010, buildings and improvements include \$84,642,000 associated with office and research space under

For the years ended June 30, 2011 and 2010

## 6. Indebtedness

## **Bonds and Notes Payable:**

The principal amounts of bonds and notes payable at June 30, 2011 and June 30, 2010, in thousands of dollars, are summarized in the table below. Tax exempt and certain taxable bonds were issued through the Massachusetts Development Finance Agency ("MDFA") and the Massachusetts Health and Educational Facilities Authority ("HEFA") prior to its merger into MDFA.

	Final Bond Maturity	Interest Rate at June 30, 2011	Outstandii 2011	ng Prii	ncipal 2010
Fixed Rate Bonds and Notes Payable					
MDFA Series P, blended fixed rate	5/15/59	5.63%	\$ 100,000	\$	100,000
HEFA Series S, blended fixed rate	10/1/39	4.71%	35,000		35,000
MDFA Series T-1	10/1/39	5.00%	162,740		162,740
MDFA Series T-2 (Taxable)	10/1/30	5.27%	4,260		4,260
MDFA Series U-4	10/1/40	5.65%	50,000		50,000
MDFA Series V-1	10/1/29	5.00%	44,000		44,000
MDFA Series V-2	10/1/14	2.88%	63,170		63,170
MDFA Series V-3	10/1/14	2.88%	10,200		10,200
Century Notes (Taxable)	7/15/97	7.63%	100,000		100,000
Aetna Loan (Taxable)	9/15/18	10.20%	5,569		6,044
Various notes payable (Taxable)			 5,398		4,604
Total Fixed Rate Bonds and Notes Payable			\$ 580,337	\$	580,018
Variable Rate Bonds Payable			 		
HEFA Series E, Capital Asset Program	3/25/13	0.25%	\$ 18,000	\$	18,000
HEFA Series H	12/1/29	0.04%	25,000		25,000
HEFA Series N (Taxable)	10/1/34	0.11%	132,450		133,400
MDFA Series U-1	10/1/40	0.05%	50,000		50,000
MDFA Series U-2	10/1/40	0.06%	50,000		50,000
MDFA Series U-3	10/1/40	0.06%	50,000		50,000
MDFA Series U-5A	10/1/31	0.04%	39,300		40,200
MDFA Series U-5B	10/1/31	0.03%	41,100		41,900
MDFA Series U-6A	10/1/42	0.69%	62,850		62,850
MDFA Series U-6C	10/1/42	0.04%	52,545		52,545
MDFA Series U-6E	10/1/42	0.06%	62,695		62,695
Royal Bank of Scotland (Taxable)	8/15/29	1.24%	 43,877		42,091
Total Variable Rate Bonds Payable			\$ 627,817	\$	628,681
Total Bonds and Notes Payable			\$ 1,208,154	\$	1,208,699
Net Unamortized Bond Premium and Discount			 10,131		10,344
Total Bonds and Notes Payable			\$ 1,218,285	\$	1,219,043

Certain bond obligations are collateralized by a pledge on tuition revenues, and certain other notes payable are collateralized by plant and property with a book value before depreciation of \$61,690,000 as of June 30, 2011. The University is also required to comply with certain annual financial covenants including a minimum level of debt service coverage and a minimum level of expendable resources relative to debt.

The fair value of the University's bonds at June 30, 2011 and 2010 is approximately \$1,192,383,000 and \$1,213,581,000, respectively. The fair value of debt is estimated by discounting the future scheduled payments using current interest rates for similar debt issues.

Interest payments of approximately \$35,632,000 and \$33,764,000 were made in fiscal years 2011 and 2010, respectively. These amounts are net of \$505,000 and \$607,000, in fiscal years 2011 and 2010 respectively, in interest capitalized as a cost of construction.

# Notes to Consolidated Financial Statements continued

### For the years ended June 30, 2011 and 2010

# below. Capital lease obligations totaled \$84,579,000 at June 30, 2011.

Year	Scl Pr Ma	in
2012	\$	Z
2013		23
2014		Ę
2015		79
2016		Ę
Thereafter	1,1	.74
Total	\$1,2	292

The scheduled principal maturities represent aggregate annual payments as required under long-term debt repayment schedules. The table above, and the variable rate demand bonds below, reflect the impact of the debt issued in August 2011 as described in Note 10.

The University's debt, taking into account the refinancing transaction subsequent to year end described in Note 10, includes variable rate demand bonds ("VRDBs") of \$403,090,000 that are supported by irrevocable letters of credit ("LOCs"). The LOCs are provided by a diverse group of financial institutions to secure bond repayment and interest obligations and have various maturity dates between May 2012 and July 2015. In the event that a VRDB cannot be remarketed, the bond may be "put" to the LOC provider, resulting in a loan to the University to fund redemption of the bond. If all outstanding VRDBs were to be put as of July 1, 2011, aggregate scheduled repayments under the VRDB related LOCs would be as follows: \$94,223,000, \$123,547,000, \$123,547,000, and \$61,773,000 in 2012, 2013, 2014, and 2015, respectively. As of June 30, 2011, the University has used VRDBs backed by bank LOCs for over 25 years during which time there have been no instances where a bond failed to be remarketed and was put back to the University.

In January 2011, the University closed a private direct purchase of its Series U6-A variable rate demand bonds. The \$62,850,000 direct purchase transaction has an initial term of three years.

In September 2010, the University extended the maturity date of the \$18,000,000 HEFA Capital Asset Program Loan, Series E variable rate bonds from April 1, 2011 to March 25, 2013.

In December 2009, the University issued its Series V-1, V-2, and V-3 fixed rate MDFA Revenue Bonds in the aggregate amount of \$117.370.000. Proceeds from the Series V bonds were used to fund a partial redemption of Series H variable rate bonds in the amount of \$44,000,000, a full redemption of Series U-6B and U-6D variable rate bonds, and to pay certain transaction expenses. The Series V refinancings were executed to reduce bank risk associated with LOCs supporting the refunded portion of Series H, Series U-6B, and Series U-6D and to increase the fixed rate component of the University's debt portfolio. An amount of \$541,000 consisting of the remaining unamortized bond issuance cost relative to the refunded Series U-6B and U-6D bonds is reflected as a deduction in the "Other additions (deductions)" line of the Consolidated Statement of Activities. The University capitalized \$782,000 of bond issuance costs related to the Series V-1, V-2, and V-3 offering, which was capitalized in "Prepaid expenses and other assets" on the Consolidated Statement of Financial Position.

## **Bank Lines:**

The University has \$140,000,000 in committed 364-day lines of credit with five financial institutions. There were no outstanding loans under these lines of credit at June 30, 2011 and June 30, 2010, respectively.

## **Interest Rate Exchange Agreements:**

The University has entered into various long-term interest rate exchange agreements to hedge all or a portion of the variable interest rate exposure on certain debt issues, thereby managing the interest cost and risk associated with its outstanding debt. At June 30, 2011, the University had interest rate exchange agreements in place with total notional amounts of \$573,647,000 and with expiration dates through 2042, which require the University to make fixed rate interest payments in exchange for variable rate interest payments on the respective notional principal amounts. The variable rate payments received are expected to approximate the interest payable on the underlying variable rate debt. Scheduled reductions of the notional amounts of the interest rate exchange agreements also match the scheduled amortization of the underlying debt.

In connection with the December 2009 issuance of its Series V-2 and V-3 fixed rate bonds, the University entered into a fixed rate receiver swap with a notional amount of \$73,370,000 and with a final maturity and reduction schedule matching the Series V-2 and V-3 bonds. This agreement was effected in order to offset a portion of the cost of the continuing long-term interest rate exchange agreements associated with the refunded bonds.

Scheduled principal payments on notes, bonds, and capital lease obligations, in thousands of dollars, are presented in the table

duled ncinal irities 4.976 3.204 5.473 9 2 7 3 5.791 4,016 2.733

For the years ended June 30, 2011 and 2010

Below is a summary of the terms of the University's outstanding interest rate exchange agreements as of June 30, 2011, in thousands of dollars:

Interest Rate Exchange Agreement	Notional Amount	Effective Date	Termination Date	University Pays	University Receives
Series H	\$ 25,00	0 10/30/1997	12/01/2027	5.28%	SIFMA*
Series N	24,17	0 10/30/1997	10/01/2027	6.79%	LIBOR*
Series U1–3	150,00	0 10/01/2007	10/01/2040	3.97%**	69% of 1-Mo.
					USD LIBOR*
Series U5	80,40	0 10/30/2001	10/01/2031	4.10%	67% of 1-Mo.
					USD LIBOR*
Series U6	10,70	0 10/01/2002	2 10/01/2022	4.16%	67% of 1-Mo.
					USD LIBOR*
Series U6, V	239,50	0 7/01/2008	10/01/2042	5.42%**	SIFMA*
Series V	73,37	0 12/04/2009	10/01/2014	SIFMA*	1.94%
Royal Bank	43,87	7 8/15/2006	8/15/2029	5.65%	3-Mo. GBP LIBOF
of Scotland					+45 basis points

\*\*SIFMA—Securities Industry and Financial Markets Association Municipal Swap Index

LIBOR—London Interbank Offered Rate

\*\*Represents a Blended Interest Rate

The University is also a party to two fixed rate swaption agreements. A swaption agreement related to the Series S bonds in a notional amount of \$35,000,000 gives the counterparty a one-time option to enter into a fixed rate swap on October 1, 2014, the call date of the Series S bonds. The option, if exercised, will require the University to pay a fixed rate of 4.70% in exchange for a variable rate equal to the monthly SIFMA municipal swap index rate on an amortizing notional amount consistent with the amortization schedule of the Series S bonds. A swaption agreement related to the Series T bonds in a notional amount of \$162,740,000 gives the counterparty a one-time option to enter into a fixed rate swap on October 1, 2015, the call date of the Series T bonds. The option, if exercised, will require the University to pay a fixed rate of 4.95% in exchange for a variable rate equal to the monthly SIFMA municipal swap index rate on an amortizing notional amount consistent with the amortization schedule of the Series T bonds.

Interest rate exchange agreements, including the Series S and Series T swaption agreements, are recorded at an estimated fair value of \$(169,132,000) and \$(193,943,000) at June 30, 2011 and 2010, respectively, and are included in accounts payable and accrued expenses. The change in estimated fair value of \$24,811,000 and of \$(41,229,000) in 2011 and 2010, respectively, is included in nonoperating losses on interest rate exchange agreements. Valuations of the interest rate exchange agreements were provided by the counterparties and independently validated by the University based on a discounted cash flow methodology. The validated amounts were adjusted to reflect the risk of nonperformance. The total dollar adjustment for nonperformance is \$11,147,000 and \$12,108,000 at June 30, 2011 and 2010, respectively. The fair value of interest rate exchange agreements is included in level 2 within the valuation hierarchy defined in Note 2.

In fiscal years 2011 and 2010, the University paid net settlement costs on interest rate exchange agreements of \$25,249,000 and \$25,771,000 respectively. These net settlement costs have been recorded in nonoperating activities on the Consolidated Statement of Activities.

The University's interest rate exchange agreements necessarily involve counterparty credit exposure. The counterparties for the University's agreements are a diversified group of major financial institutions that meet the University's criteria for financial stability and creditworthiness. Interest rate exchange agreements provide for two-way collateral posting requirements intended to mitigate credit risk. At June 30, 2011 and 2010, the University was required to post collateral in the amounts of \$41,625,000 and \$60,502,000, respectively. Contractual bilateral collateral posting levels are based on counterparty public debt ratings; current University posting amounts could increase or decrease should the University's credit ratings change. Additionally, interest rate exchange contracts provide for early termination should either counterparty's credit ratings fall below investment grade.

### 7. Pension and Other Employee Benefits

### **Defined Contribution Plan:**

The University funds retirement plan contributions to Teachers Insurance and Annuity Association (TIAA), College Retirement Equities Fund (CREF), and Fidelity Investments for employees. This 403(b) plan is a defined contribution plan available to all employees who work at least 50% of a full-time schedule, and have an appointment or an expected assignment duration of at least nine months. The expenses for this program amounted to \$57,936,000 in fiscal year 2011 and \$54,667,000 in fiscal year 2010.

# Notes to Consolidated Financial Statements continued

For the years ended June 30, 2011 and 2010

# Pension and Other Post-retirement Benefit Plans:

tional employee contributions.

During fiscal year 2008, the University initiated the process to terminate the Boston University Retirement Income Plan. The Plan assets were used to purchase guaranteed annuities on behalf of the participants in order to settle the pension liability. The selected insurance carrier met the "Safest Available Annuity" guidelines set by the Department of Labor regulations under the Employee Retirement Income Security Act. Required annuity purchases totaling \$16,177,000 were made during fiscal year 2008. The remaining \$3,723,000 of Plan assets was used to purchase additional benefits for the participants. The University is awaiting a final determination from the Internal Revenue Service on the Plan termination filing. Once the final determination has been received, the University will complete the termination of the Plan.

During fiscal year 2009, the University initiated the process to discontinue a plan option that offers subsidized health care coverage to employees who retire from the University after age 55 until age 65, provided they have at least ten consecutive years of participation in the plan at the time they retire. During fiscal year 2010, the effective date of this change was adjusted; previously, the change applied to employees terminating from the University on or after July 1, 2009. The 2010 change will apply to any employee who terminates from the University on or after September 1, 2009. The University provides modest life insurance benefits to retirees in the plan as of January 1, 2007. The program change resulted in a decrease of the benefit liability to \$14,710,000 in fiscal year 2011 from \$15,806,000 in fiscal year 2010.

The Post-retirement Benefit Plan at June 30, 2011 and 2010, in thousands of dollars, consists of the following:

		Post-retirement Benefits		nefits
	2011			2010
Change in Benefit Obligation				
Benefit obligation at beginning of year	\$	15,806	\$	14,740
Service cost				3
Interest cost		648		732
Plan amendments				384
Actuarial loss		775		2,335
Benefits paid		(2,519)		(2,388)
Settlements				
Benefit obligation at end of year		14,710		15,806
Change in Plan Assets				
Funded status		(14,710)		(15,806)
Net amount recognized	\$	(14,710)	\$	(15,806)
Other Changes in Plan Assets and Benefit				
Obligations Recognized in the Statement of Activities				
Current year actuarial loss		775		2,335
Amortization of actuarial loss		(2,122)		(1,978)
Current year prior service cost				384
Amortization of prior service credit		3,474		3,474
Total recognized in Statement of Activities	\$	2,127	\$	4,215
Amounts recognized in the Statement of Financial Position consist of:				
Accrued post-retirement benefit obligation	\$	(14,710)	\$	(15,806)
Amounts recognized in Unrestricted Net Assets consist of:				
Net actuarial loss	\$	13,519	\$	14,867
Prior service credit		(15,007)		(18,097)
	\$	(1,488)	\$	(3,230)
Weighted-average Assumptions as of June 30 used to determine benefit obligation				
Discount rate		4.45%		4.45%
Initial health care trend		9.50%		8.00%
Assumed health care trend in subsequent year		9.00%		7.50%
Ultimate health care trend		5.00%		5.00%
Years to reach ultimate		9		6

The University maintained a qualified defined benefit pension plan that covered certain retirees and eligible employees who elected to participate before December 31, 1986. As of December 31, 1986, the plan was closed to any new participants as well as to addi-

For the years ended June 30, 2011 and 2010

For measurement purposes, a 9.5% and 8.0% annual rate of increase in the per capita cost of covered health care benefits was assumed for 2011 and 2010, respectively, decreasing at .5% per year thereafter until an ultimate rate of 5% in 2020.

	Post-retirement Benefits		
	2011		2010
Components of Net Periodic Benefit Cost	 		
Service cost	\$	\$	3
Interest cost	648		732
Amortization of prior service cost	(3,474)		(3,474)
Amortization of actuarial loss	 2,122		1,978
Net periodic benefit cost	\$ (704)	\$	(761)
Weighted-average Assumptions as of June 30 used to determine net periodic cost			
Discount rate	4.45%		5.25%
Initial health care trend	8.00%		8.50%
Ultimate health care trend	5.00%		5.00%
Years to reach ultimate	6		7

Assumed health care cost trends have a significant effect on the amounts reported for the health care plans. A one-percentage-point change in the assumed health care cost trend rates would have the following effects:

	1% Increase	1% Decrease
Effect on total of service and interest cost components	\$ 26	\$ (24)
Effect on post-retirement benefit obligation	575	(526)

There was no accumulated benefit obligation at the end of the fiscal year 2011 and 2010.

The expected long-term rate of return assumption represents the expected average rate of earnings on the fund invested or to be invested to provide for the benefits included in the benefit obligations. The long-term rate of return assumption is determined based on a number of factors, including historical market index returns, the anticipated long-term asset allocation of the plans, historical plan return data, plan expenses, and the potential to outperform market index returns.

## **Expected Cash Flows:**

Information about the expected cash flows for the post-retirement benefit plan is in thousands of dollars, as follows:

	Post-retirement Benefits
Employer contributions	
2012 (expected)	\$2,395
Expected benefit payments	
2012	2,395
2013	2,175
2014	2,034
2015	1,768
2016	1,531
2017–2021	4,872

# Notes to Consolidated Financial Statements continued

For the years ended June 30, 2011 and 2010

#### 8. Commitments and Contingencies

#### Leases:

The University is committed to minimum annual rent payments under several long-term non-cancellable operating and capital leases for educational and office space through fiscal year 2033. Amounts scheduled include options to extend capital leases through the year 2066, in thousands of dollars, are summarized below:

2012
2013
2014
2015
2016
Thereafter

Less: Amounts representing interest Capital lease obligation

For the fiscal years 2011 and 2010 rent expense for educational facilities and office space was \$24,670,000 and \$24,328,000, respectively. Certain of these leases provide an option to purchase the properties at fair value.

The University has two leases recorded as capital lease obligations related to a biomedical research facility at 670 Albany Street. In fiscal year 2006, the University took occupancy of 52,000 square feet of newly constructed office and research space. Future minimum lease payments are approximately \$57,811,000 to be paid over the 60-year term of the lease. In fiscal year 2007, the University took occupancy of an additional 22,000 square feet. Future minimum lease payments are approximately \$26,768,000 to be paid over the 60-year term of the lease.

# Joint Ventures:

The University entered into a 25-year non-cancellable operating lease for a biomedical research facility (Center for Advanced Biomedical Research) in fiscal 1993. Minimum annual lease payments of approximately \$3,276,000 are included in the table above. The building was constructed at a cost of \$41,500,000 and is owned by a trust of which the University is a 50% beneficiary. The trust had outstanding debt of \$12,246,000 at June 30, 2011.

The University entered into a 30-year non-cancellable operating lease for a portion of a biomedical research facility (Evans Biomedical Research Building) in fiscal 2000. Minimum annual lease payments of approximately \$2,043,000 are included in the table above. The building was constructed at a cost of \$52,132,000 and is owned by a trust of which the University is a 50% beneficiary. The trust had outstanding debt of \$18,747,000 at June 30, 2011.

The University entered into a 20-year non-cancellable operating lease of 50% of a parking garage at 710 Albany Street in fiscal 2000. Minimum annual lease payments of \$758,000 are included in the table above. The garage was constructed at a cost of \$18,187,000 and is owned by a non-profit corporation in which the University has a 50% interest. The corporation had outstanding debt of \$10,500,000 at June 30, 2011.

The University entered into a 10-year non-cancellable operating lease of an office property in fiscal 2001. Minimum annual lease payments of approximately \$1,277,000 are included in the table above. The building was constructed at a cost of approximately \$9,105,000 and is owned by a real estate partnership of which the University owns 45%. The real estate partnership had outstanding debt of \$9,200,000 at June 30, 2011.

# **Minority Interest:**

In September 2003 the University received an award from the National Institutes of Health ("NIH") for the construction of a Biosafety Level (BSL) 4 National Emerging Infectious Diseases Laboratory ("NEIDL") on the University's Medical Campus. The NEIDL is to be used by the University, Boston Medical Center, and other organizations to support the federal government's bio-defense effort.

NIH committed \$141,000,000 toward the construction cost of the NEIDL. The University and Boston Medical Center each committed \$28,300,000 toward construction and each held a 50% equity interest in the project with the right to share equally in the future operating activities of the NEIDL. The University managed the NIH award and recorded the costs of construction on its consolidated financial statements in full, with Boston Medical Center's participation recorded as a minority interest liability. At June 30, 2010, the minority interest related to Boston Medical Center totaled \$97,171,000 including its equity commitment and its pro-rata share of NIH funding of \$69,789,000.

0	perating	Capital	
\$	23,723	\$	3,868
	23,722		3,868
	22,908		3,956
	21,645		3,956
	21,425		4,021
	165,340		200,855
\$	278,763	\$	220,524
			135,945
		\$	84,579

For the years ended June 30, 2011 and 2010

In May 2010, in accordance with the terms of the agreement between the University and Boston Medical Center, Boston Medical Center notified the University of its intent to withdraw from further participation in the NEIDL as of May 1, 2011. The agreement requires the University to repay Boston Medical Center's equity commitment, \$29,063,000 as of June 30, 2011, over a period of between five and ten years, at an interest rate to be negotiated. At June 30, 2011, this repayment obligation is recorded within the University's accounts payable and accrued expenses as of June 30, 2011. As of May 1, 2011, Boston Medical Center's pro rata share of the NIH funding, \$70,013,000, was transferred to the University and is included in temporarily restricted net assets.

Total construction costs were approximately \$198,288,000 and \$197,426,000 as of June 30, 2011 and June 30, 2010, respectively. NIH has reimbursed \$140,625,000 and \$139,578,000 as of June 30, 2011 and June 30, 2010, respectively. The University's share of costs funded by NIH of \$140,625,000 as of June 30, 2011 and \$69,789,000 as of June 30, 2010 has been recorded as an increase to temporarily restricted net assets and will be released from restriction when the NEIDL is placed in service.

Construction of the NEIDL was substantially completed in fiscal 2009. The use of the building has been delayed due to pending litigation challenging the environmental review process relating to the planned use of the building for BSL-4 research. The University has announced it is preparing to file a request for a waiver with the Massachusetts Executive Office of Energy and Environmental Affairs which, if granted, would allow BSL-2 and BSL-3 research in the NEIDL pending regulatory and court approval to conduct BSL-4 research.

#### Other:

As of June 30, 2011, the University has commitments of approximately \$155,390,000, primarily related to open construction contracts and capital acquisitions. This amount is expected to be financed from operating cash flow, federal government grants, and borrowings.

The University has entered into a 10-year agreement to purchase \$910,000 annually in natural gas for the University's East Campus Central Energy Plant. The agreement commenced in November 2010, upon the University successfully testing the supplier's connection to the East Campus Central Energy Plant.

The University entered into a support agreement with Boston Medical Corporation, which was formed from the merger of Boston City Hospital and Boston Medical Center Hospital, as of July 1, 1996. The University's commitment for fiscal year 2012 is approximately \$8,000,000.

The University is a defendant in various legal actions arising in the normal course of its operations. Although the final outcome of such actions cannot currently be determined, the University believes that eventual liability, if any, will not have a material effect on the University's financial position.

# 9. Statement of Cash Flows

Due to the September 2008 bankruptcy of Lehman Brothers Holding Inc. (parent/guarantor of the University's swap counterparty Lehman Brothers Commercial Bank, LBCB), in October 2008 the University elected to simultaneously terminate all its LBCB swaps and enter into replacement swaps with a diverse group of new counterparties.

As reported on the Consolidated Statement of Cash Flows within cash flows from financing activities, the University paid net settlement costs of \$15,781,000 and \$17,083,000 related to the swap replacement transactions in fiscal year 2011 and 2010, respectively.

# **10. Subsequent Events**

The University has assessed the impact of subsequent events through October 18, 2011, the date the Consolidated Financial Statements were issued, and has concluded that there were no such events that require adjustment to the audited financial statements or disclosure in the notes to the audited financial statements, other than the events described below.

In August 2011, the University issued \$100,470,000 of Series W taxable fixed rate bonds with a final maturity in 2045. The interest rate is 5.2% per annum. Proceeds of the Series W bond were used to redeem \$100,000,000 of Series N taxable variable rate bonds in September 2011.

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