#### 2.1 Proposed Project Summary

Boston Medical Center recognizes the immediate need to address the space and physical constraints of its existing campus, consolidate clinical services to the West Campus, and accommodate the growth in clinical services through four proposed projects. The projects will allow campus development supportive of the institution's mission and will ensure BMC continues to be an industry leader and provider of quality patient care.

BMC is proceeding with one Large Project Review approval for the following three of the four proposed projects with the filing of this Draft Project Impact Report:

- ♦ Moakley Cancer Center Addition
- New Inpatient Building Phase 1
- ♦ New Patient Transport Bridge

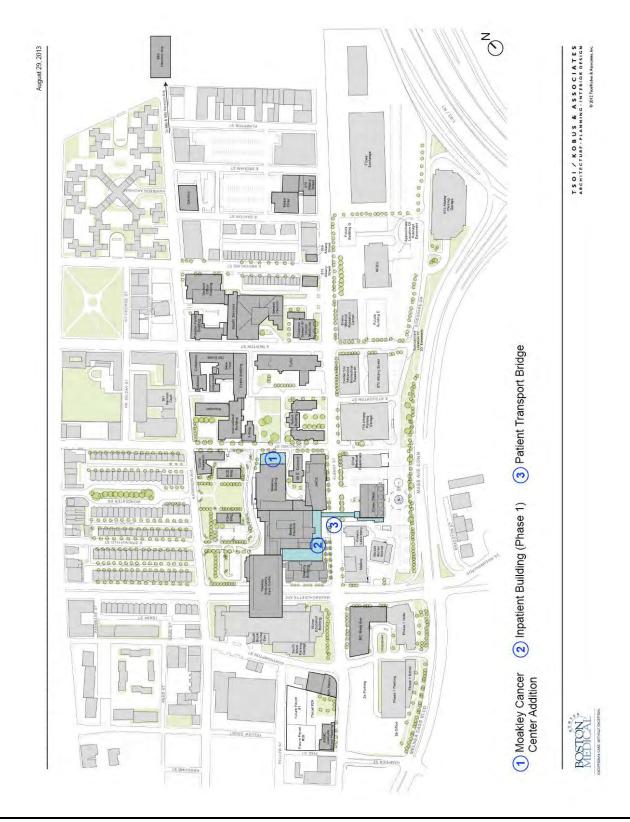
BMC will file a separate Draft Project Impact Report at a later date for the Energy Facility.

The proposed projects will accomplish the following objectives:

- Consolidate clinical functions in proximity to core medical services;
- Meet current patient care standards and improve patient experience;
- Enhance day-to-day operations to support clinical programs;
- ◆ Improve departmental adjacencies and patient flow through "right-size" design of clinical buildings and care spaces;
- ♦ Improve operational efficiency;
- Upgrade and expand the Emergency Department and Trauma Center;
- Create clear wayfinding pathways and internal connections through the West Campus;
- ♦ Improve patient access by relocating the Emergency Department Drop-off and Entrance to the rear of the Moakley Cancer Center, accessed via Shapiro Drive;
- Centralize loading to the south side of Albany Street away from the Hospital Entrance separating service areas for patient care area;
- Reduce existing curb cuts along Albany Street;
- Minimize potential vehicle conflicts with pedestrians and foster a more user-friendly experience;
- Expand Ambulance drop off area; and
- Replacement of the "yellow utility tube" with a patient transport, material and utility bridge.

See Figure 2-1 Proposed IMP Draft Project Impact Report Projects.

Figure 2-1 Proposed IMP Draft Project Impact Report Projects



#### 2.1.1 Moakley Cancer Center Addition

BMC is proposing the construction of an approximately 27,800 square foot outpatient addition at the site east of the existing Moakley Cancer Center building along East Concord Street. The new Moakley Cancer Center Addition will facilitate both inpatient and outpatient program consolidation within the campus core. Completing the Moakley Cancer Center Addition first will allow BMC to begin operational reorganization necessary for other IMP projects to commence.

The Moakley Cancer Center Addition will provide adequate space for departments being displaced by the proposed expansion of the Emergency Department and the Trauma Center as well as the Centralized Surgical Department within the existing Menino Pavilion and Moakley Cancer Center. The displaced departments include Audiology and Digestive Disorders. The building will also accommodate increased volume in outpatient care.

The Project will be a 3-story building above grade and approximately 27,800 square feet with a typical floor-plate of approximately 7,000 square feet. The Moakley Cancer Center Addition is proposed in this central location to take advantage of proximity to current outpatient services and utilize existing campus and building infrastructure. Alignment of the new addition with the surrounding context will further define and promote existing campus pedestrian connections, which are essential to maintain and strengthen the urban fabric.

See Figures 2-2 to 2-12 for Floorplans, Sections and Elevations.

TSOI / KOBUS & ASSOCIATES August 29, 2013 Flower Ott Albany Pareing Garage Project Location and Campus Plan Moakley Cancer Center Addition Other 2013 IMP Projects

Figure 2-2 Moakley Cancer Center Addition Project Location and Campus Plan

Figure 2-3 Moakley Cancer Center Addition Site Plan

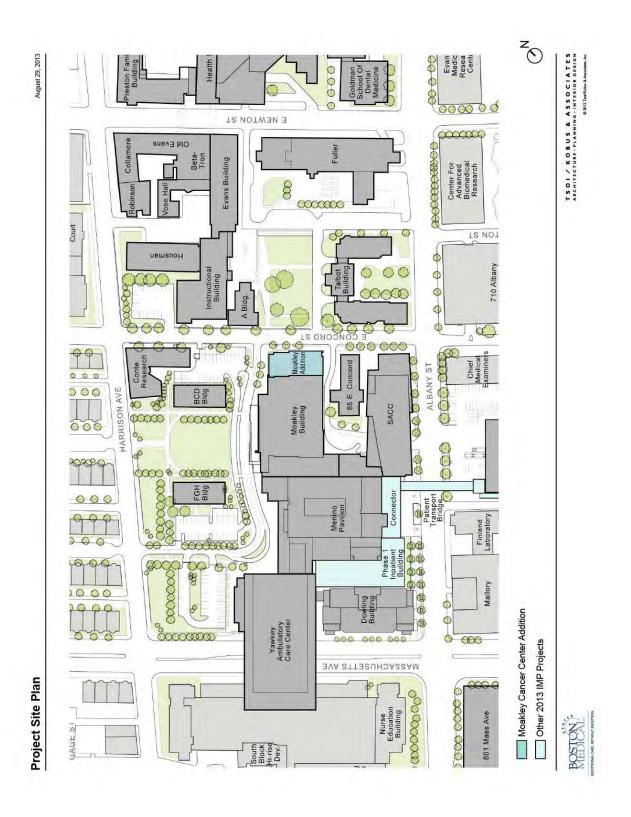


Figure 2-4 Moakley Cancer Center Addition Basement Level Floorplan

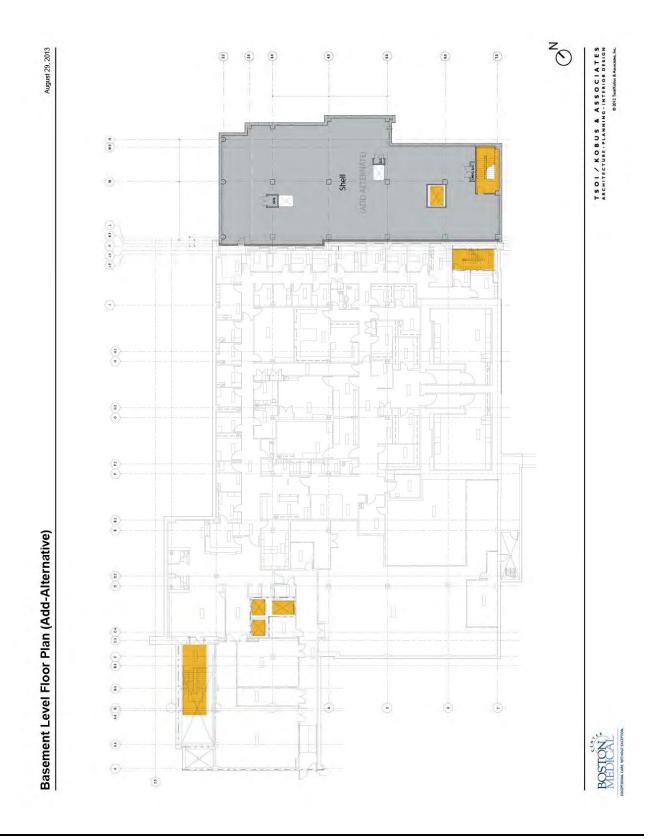


Figure 2-5 Moakley Cancer Center Addition First Level Floorplan



Figure 2-6 Moakley Cancer Center Addition Second Level Floorplan



Figure 2-7 Moakley Cancer Center Addition Third Level Floorplan



Figure 2-8 Moakley Cancer Center Building Section Looking West

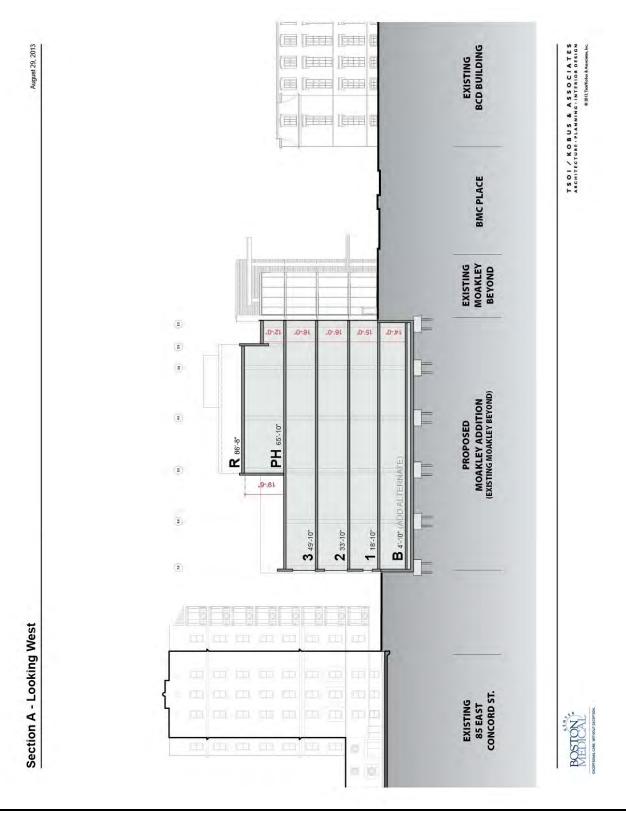
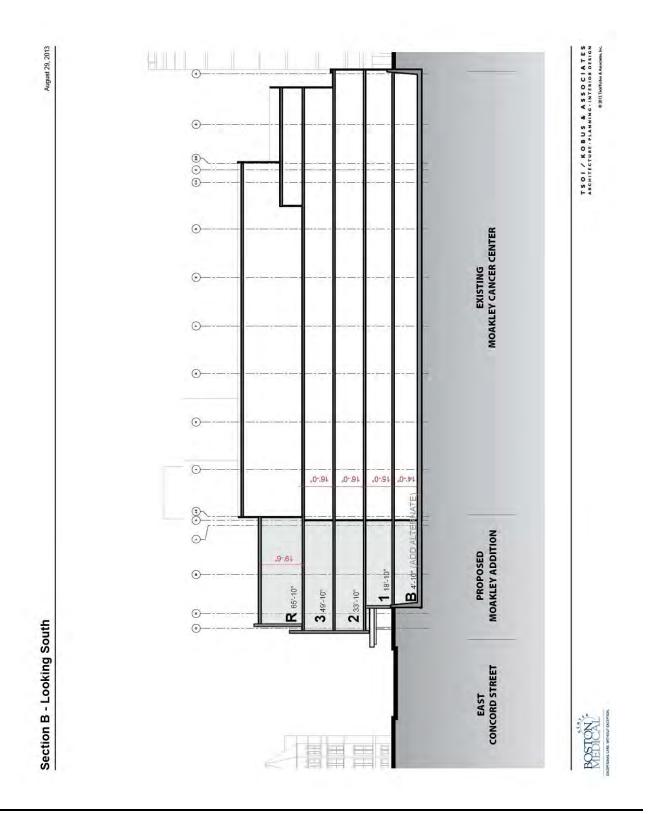


Figure 2-9 Moakley Cancer Center Addition Building Section Looking South



**Figure 2-10 Moakley Cancer Center Addition North Elevation** 



**Figure 2-11 Moakley Cancer Center Addition South Elevation** 



Figure 2-12 Moakley Cancer Center Addition East Elevation



#### 2.1.2 New Inpatient Building Phase 1

BMC is proposing to construct the first phase of the New Inpatient Building. Upon relocation of the displaced departments to the Moakley Cancer Center Addition, the expansion of the Emergency Department and Trauma Center and consolidation of other critical care departments can be completed with the New Inpatient Building.

In July 2010, Boston Medical Center consolidated its two emergency departments, merging service of the Newton Pavilion Emergency Department into the Menino Pavilion Emergency Department. The unified departments enhance patient care by combining all required resources in one location. However, the existing configuration of clinical spaces in the Menino Pavilion is inadequate due to the increase in Emergency Department volumes and for the scope of the services provided (trauma, adult acute, pediatric acute, psychiatric, and urgent care). In addition, the consolidation of the Radiology Department requires significant expansion of that service. The first phase of the New Inpatient Building will allow the reconfiguration of the first floor to accommodate both an expanded Radiology Department and Emergency Department and Trauma Center. The proposed building will also accommodate the consolidation of all interventional procedure space on the second floor and facilitate the consolidation of all inpatient beds on upper floors.

The New Inpatient Building Phase 1 will be located on the site of the eastern portion of the present Dowling Building. This will necessitate the demolition of the existing 19,000 square foot, 3-story portion of the Dowling Building along Albany Street (east section of the building located between the Dowling Tower and the Menino Pavilion) which is currently used for administrative and support functions. The New Inpatient Building Phase 1 will be 4-stories above grade at approximately 82,300 square feet. The building's southern face is set back from Albany Street to allow further sidewalk improvements intended to promote a user-friendly experience. The facade engages this streetscape providing a clear and continuous edge further defining the pedestrian path.

Reorganization and improvements to walk-in and drop-off entries will occur to improve the patient experience and wayfinding. The Emergency Department walk-in and drop-off entrance will be relocated to the rear of the Moakley Cancer Center accessed via Shapiro Drive. New wayfinding signage will be installed to denote the new location. This action will further remove vehicular traffic from the north side of Albany Street, minimizing potential conflicts with pedestrians and fostering a more user-friendly experience.

Improvements will also be made to the existing Menino Pavilion entry facing Harrison Avenue as part of the expanded Emergency Department in Phase 1 of the New Inpatient Building. The new glazed storefront will comprise an approximately 800 square foot family waiting area for the Emergency Department, an approximately 1,100 square foot public access corridor connecting the renovated Emergency Department with the Menino front lobby and approximately 1,000 square foot hospital gift shop. The new glazed storefront system will

eliminate the dark shadows caused by the existing overhang which can impede wayfinding for drop-off or walk-in patients.

Phase 1 will also provide increased support and circulation space and vital connections to adjacent campus buildings via a connector wing. The connector wing will span over the existing ambulance bays to the south of the Menino Pavilion. The first level will extend from Level 2 of the New Inpatient Building Phase 1 and will align with Level 2 of the existing Menino Pavilion while the second level will align with Level 3 of the Menino Pavilion and Level 3 of the Shapiro Ambulatory Care Center.

See Figures 2-13 to 2-23 for Floorplans, Sections and Elevations.

Figure 2-13 New Inpatient Building Phase 1 Location and Campus Plan

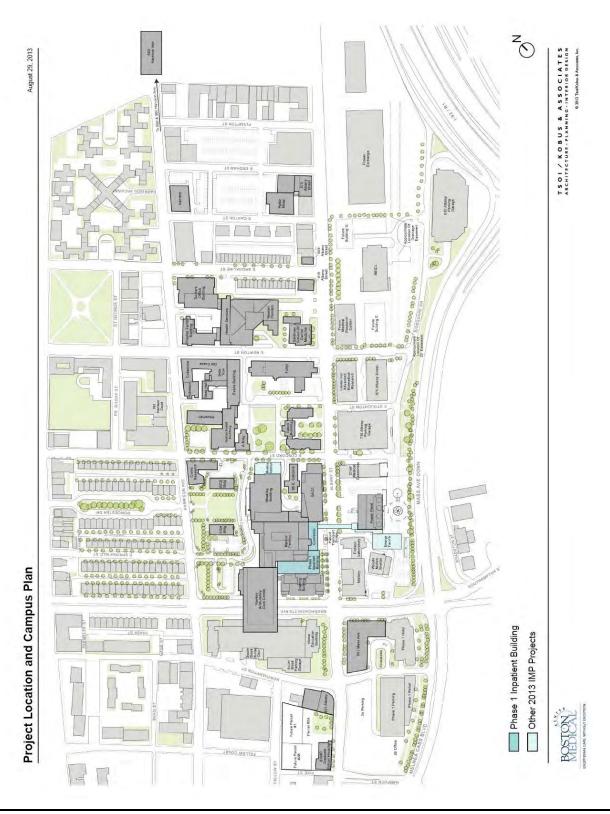


Figure 2-14 New Inpatient Building Phase 1 Site Plan



Figure 2-15 New Inpatient Building Phase 1 Basement Level Floorplan

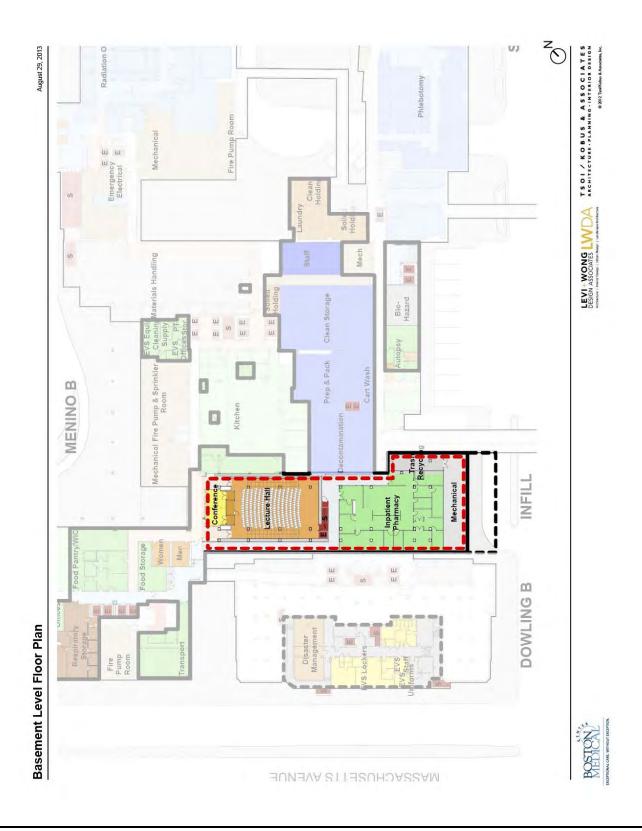


Figure 2-16 New Inpatient Building Phase 1 First Level Floorplan

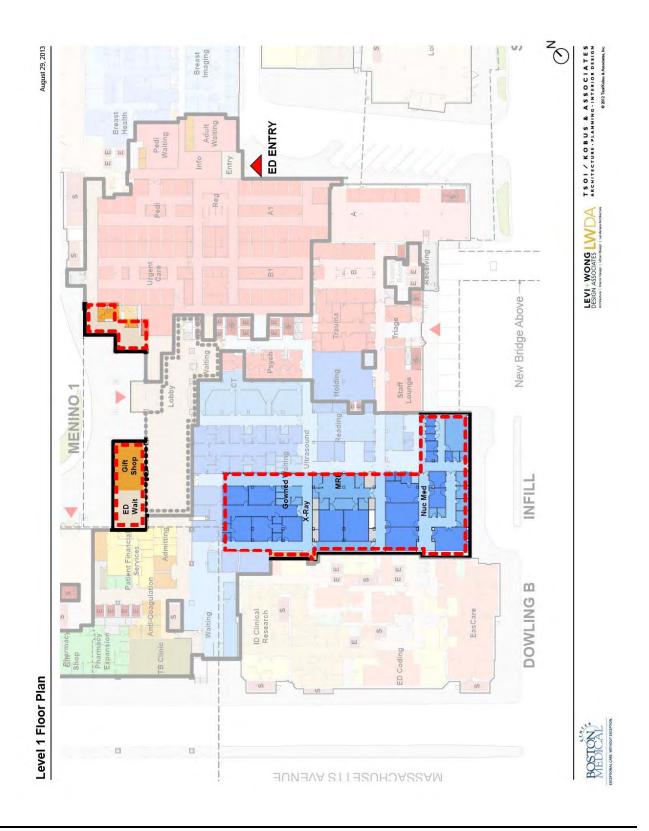


Figure 2-17 New Inpatient Building Phase 1 Second Level Floorplan

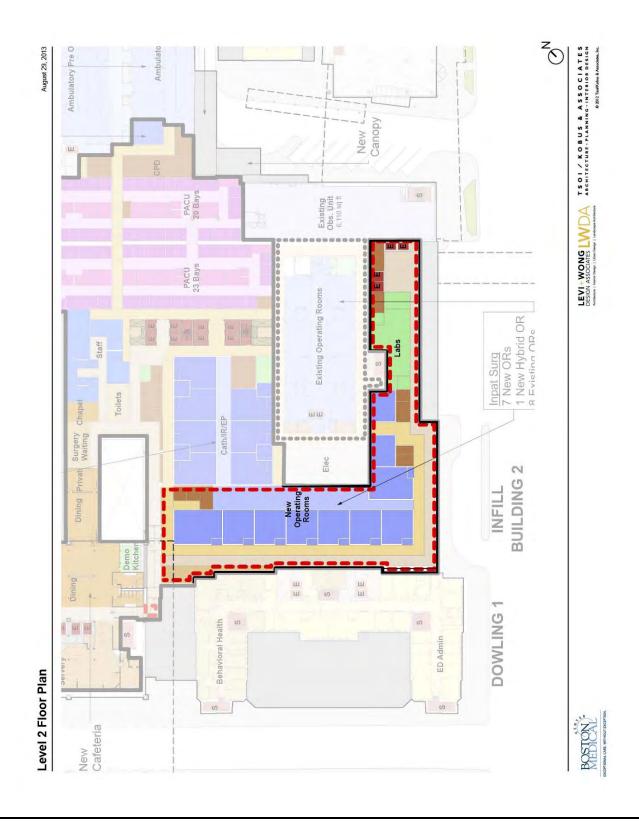


Figure 2-18 New Inpatient Building Phase 1 Third Level Floorplan

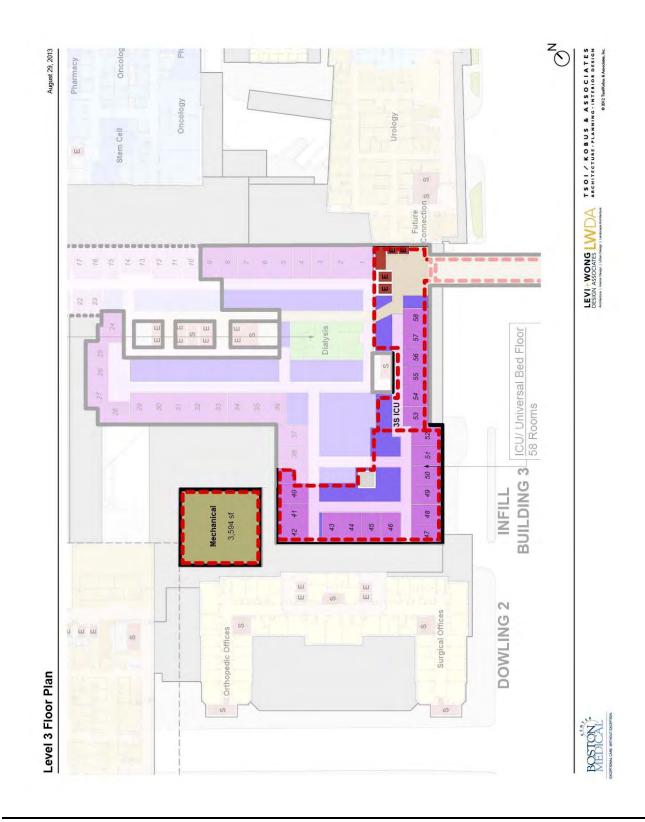


Figure 2-19 New Inpatient Building Phase 1 Fourth Level Floorplan

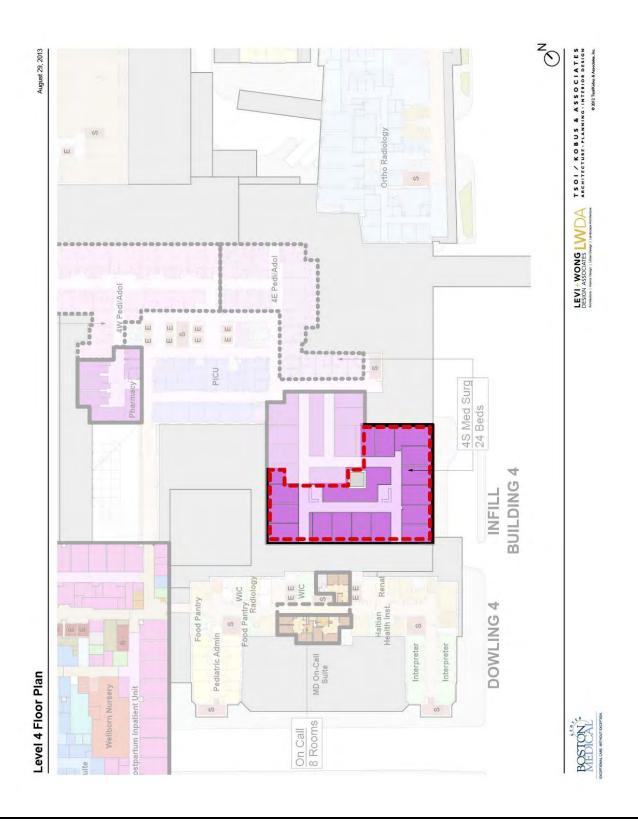


Figure 2-20 New Inpatient Building Phase 1 Fifth Level Floorplan

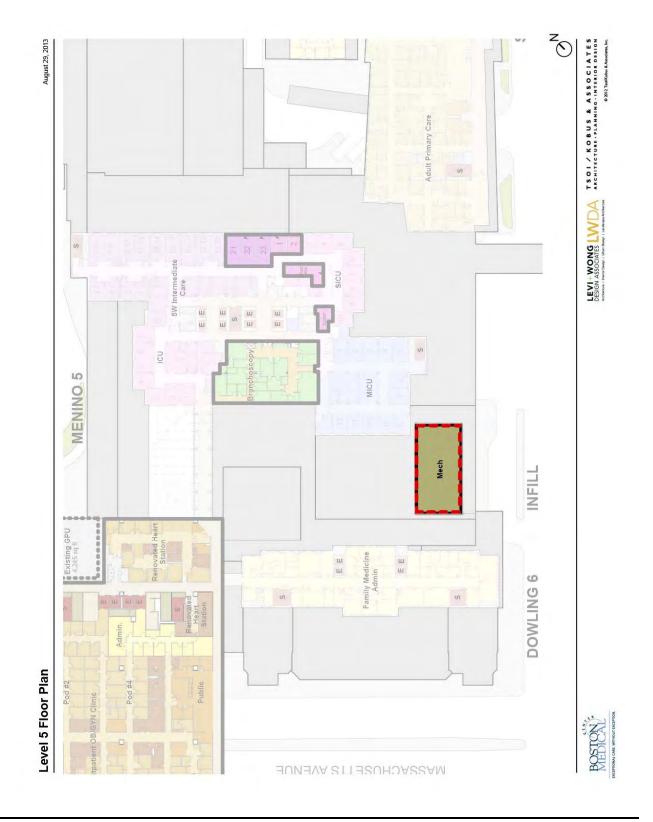


Figure 2-21 New Inpatient Building Phase 1 Section Looking North

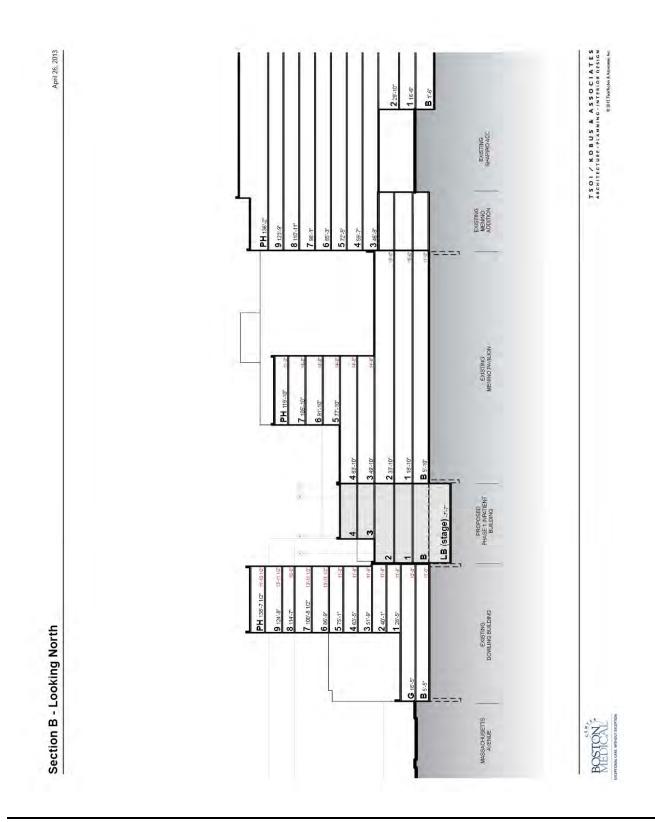


Figure 2-22 New Inpatient Building Phase 1 Section Looking West

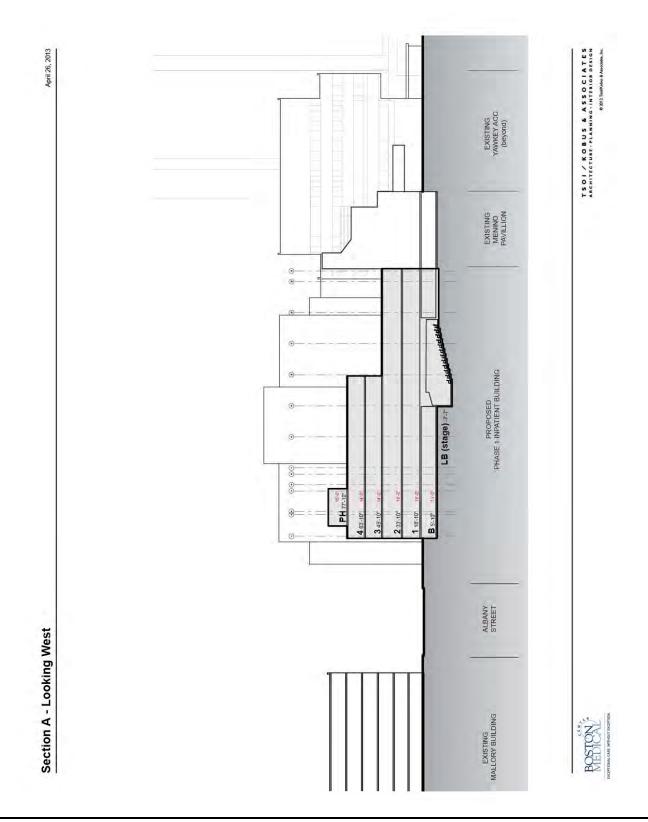
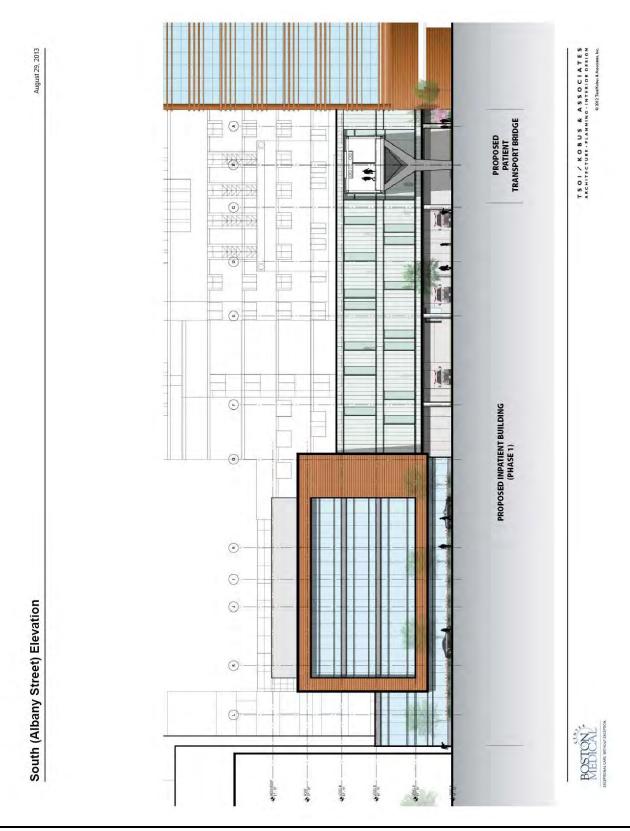


Figure 2-23 New Inpatient Building Phase 1 South Elevation



#### 2.1.3 New Patient Transport Bridge

The new Bridge will improve patient transport and material handling operations. The new Bridge will be a 1-story material, utility, and patient transport Bridge at approximately 7,800 square feet, including a 1 story corridor to provide access for the Med Flight patients from the helipad to the new Bridge. The new Bridge will require the demolition of the existing yellow tube currently used for utility services.

The new Bridge is proposed to cross Albany Street in approximately the same location as the existing yellow utility tube. The 1 story corridor will be constructed at grade located adjacent to the existing Power Plant. Med Flight patients will be transported through the 1-story corridor to the new elevator tower in the Bridge and through the Bridge spanning across Albany Street connecting to the New Inpatient Building Phase 1.

By connecting the north and south sides of Albany Street, the project will provide direct patient transport from the existing Helipad to the expanded Emergency Department and Trauma Center, providing better patient care through increased operational efficiency, and reducing health care costs by eliminating ambulance transport. The new Bridge is also intended to transport clean materials from the newly relocated loading docks on the south side of Albany Street at the existing Power Plant, as well as house necessary utility connections from the existing Power Plant and Energy Facility to the main campus.

See Figures 2-35 to 2-43 for Floorplans, Sections and Elevations.

Figure 2-35 New Patient Transport Bridge Project Location and Campus Plan

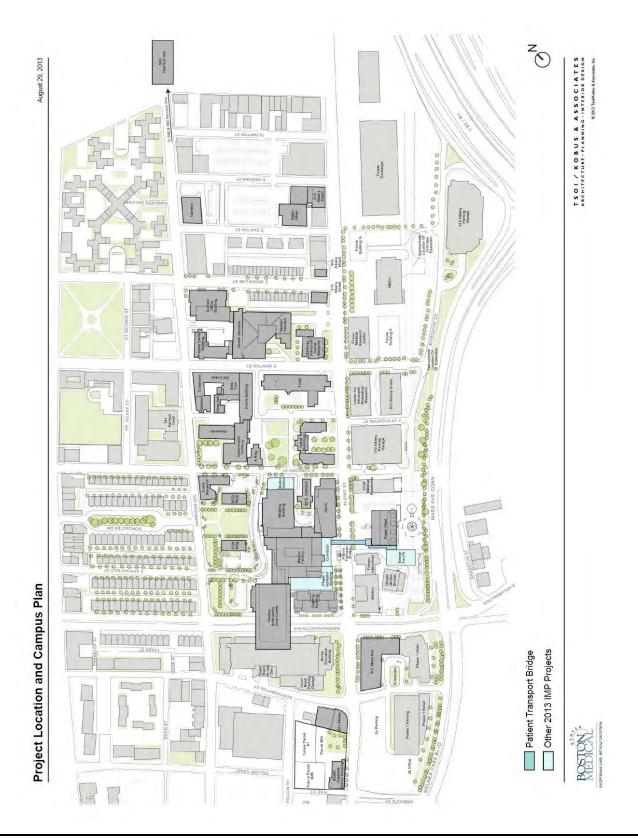


Figure 2-36 New Patient Transport Bridge Site Plan



Figure 2-37 New Patient Transport Bridge First Level Floorplan

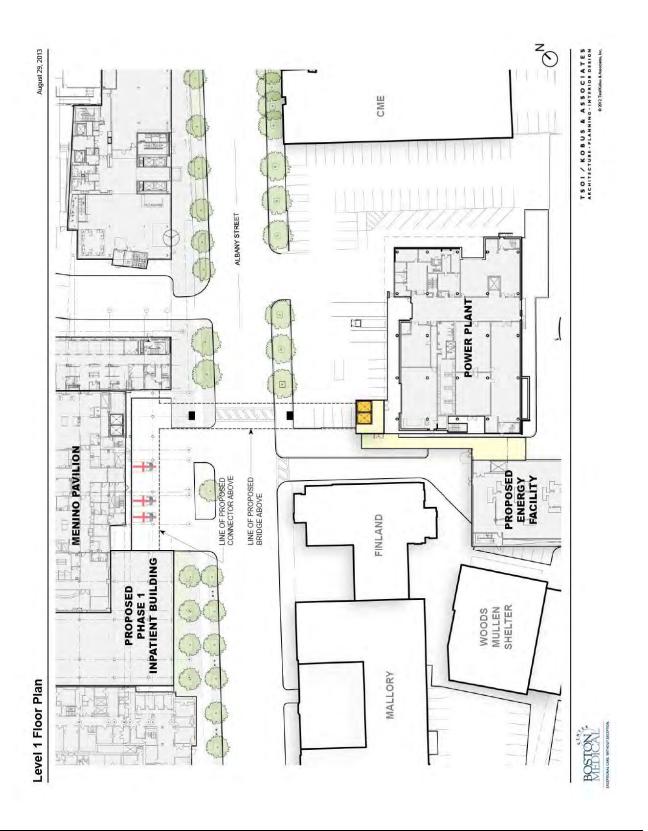


Figure 2-38 New Patient Transport Bridge Second Level Floorplan

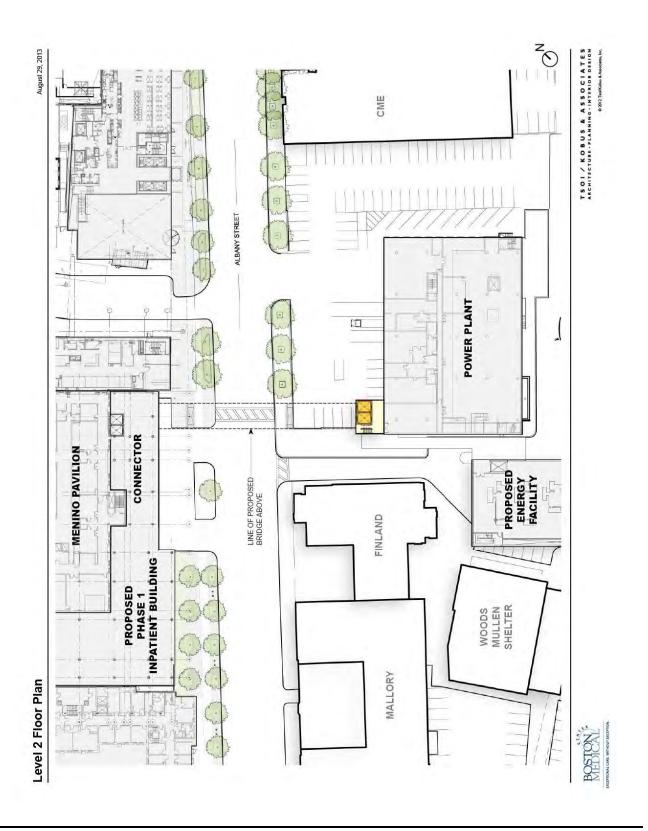


Figure 2-39 New Patient Transport Bridge Third Level Floorplan



Figure 2-40 New Patient Transport Bridge Section Looking North



Figure 2-41 New Patient Transport Bridge Section Looking East

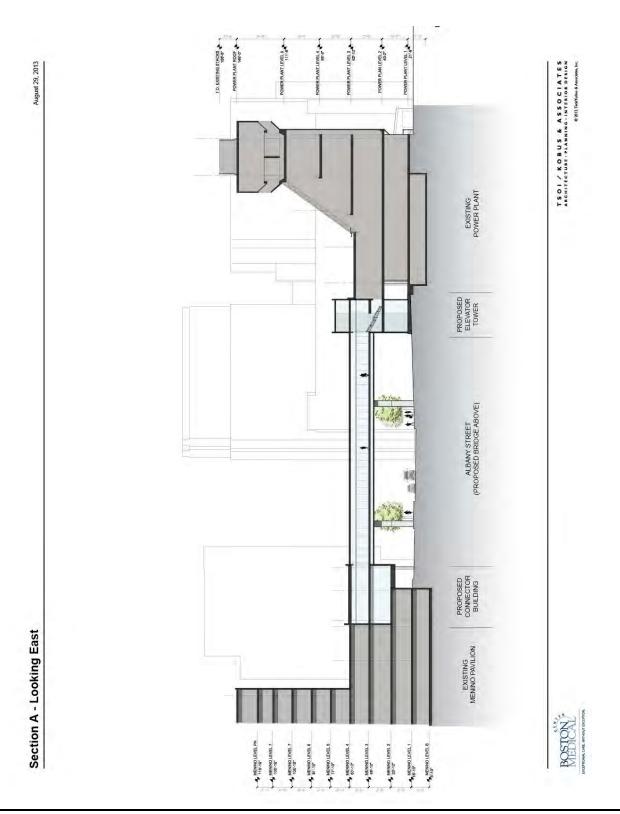


Figure 2-42 New Patient Transport Bridge East Elevation

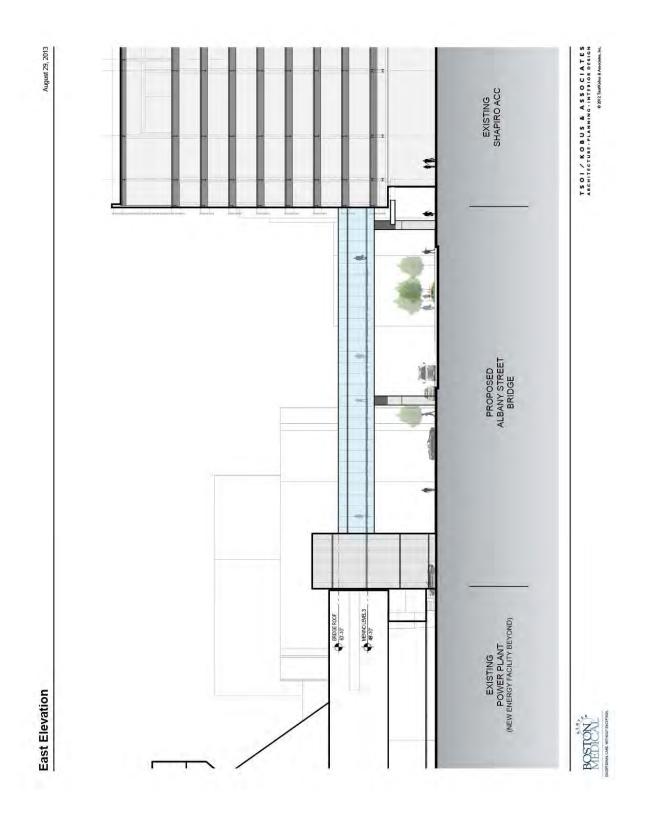
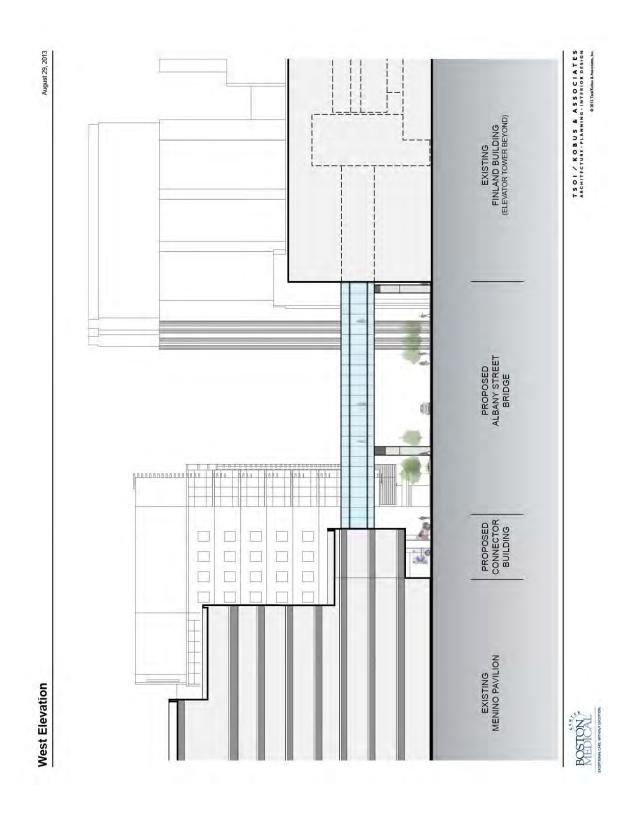


Figure 2-43 New Patient Transport Bridge West Elevation



## 2.1.4 Campus Reconfiguration and Relocation Projects

Boston Medical Center will be undertaking departmental reconfigurations as part of the campus realignment and consolidation to provide better departmental adjacencies and patient flow, operational efficiencies and an improved patient experience. Improvements include reconfiguration of the existing Emergency Department and Radiology Department including a new walk-in patient entrance and expanded drop-off area, renovation of existing inpatient surgery, relocation of existing cafeteria, and relocation of the Maternity Department as well as other enabling projects.

See Figures 2-44 through 2-50 for Reconfiguration and Relocation Projects.

### 2.1.5 Campus and Building Maintenance Projects

Boston University Medical Center will continue to pursue various campus and building maintenance activities throughout the term of the IMP. These include: replacing aging infrastructure throughout the campus; upgrading and replacing finishes in all facilities; ongoing general operational improvements; maintaining plant materials in the constructed planters in the median strips on Massachusetts Avenue completed as part of the Massachusetts Avenue Reconstruction Project; improvements to the Albany Street sidewalk to enhance the pedestrian experience along the street and to assist patients and visitors in wayfinding, and continuing streetscape improvements where possible along Harrison Avenue (See Section 1.8.3.6 for proposed improvements to Harrison Avenue).

During the term of the IMP, Boston University Medical Center will also continue to maintain the various open spaces that are located throughout the campus, including the new 12,000 square foot park constructed in conjunction with the Albany Fellows Graduate Student Residence located at 815 Albany Street.

Figure 2-44 Reconfiguration and Relocation Projects Basement Level Floorplan

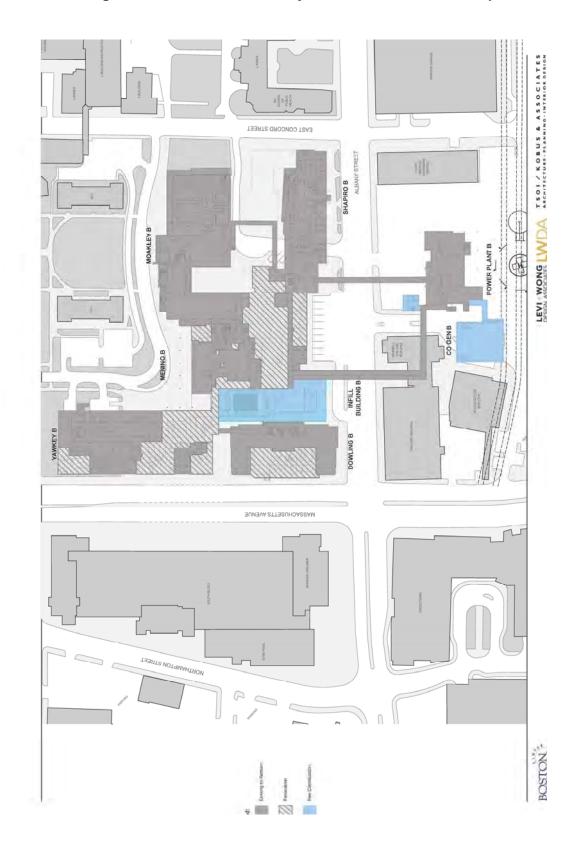


Figure 2-45 Reconfiguration and Relocation Projects First Level Floorplan

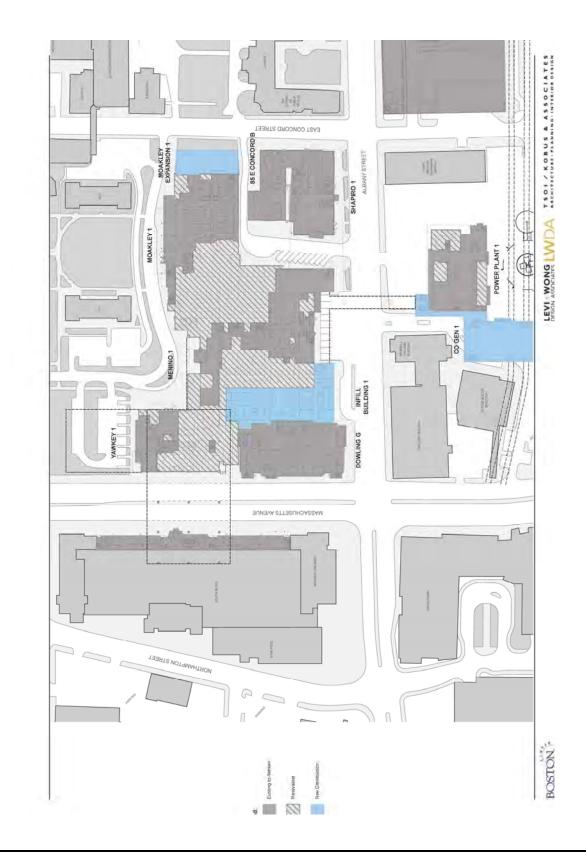


Figure 2-46 Reconfiguration and Relocation Projects Second Level Floorplan

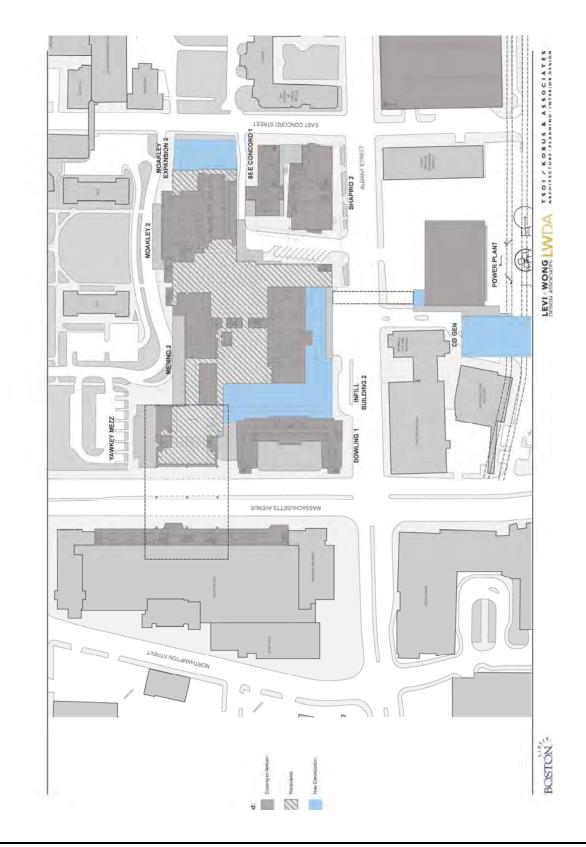


Figure 2-47 Reconfiguration and Relocation Projects Third Level Floorplan

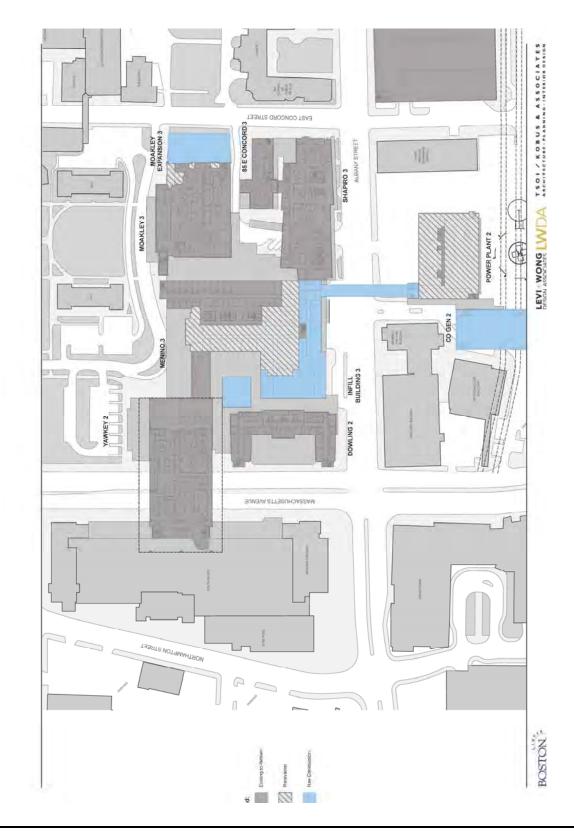


Figure 2-48 Reconfiguration and Relocation Projects Fourth Level Floorplan

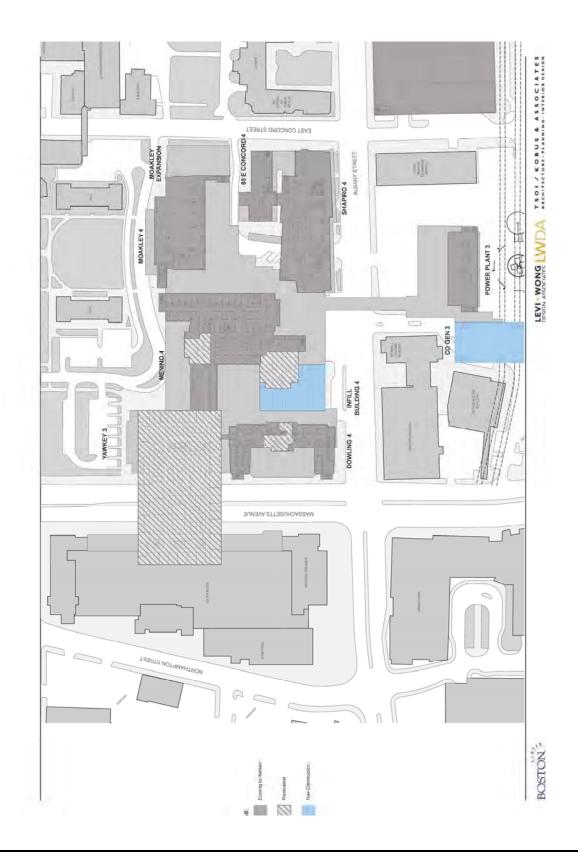


Figure 2-49 Reconfiguration and Relocation Projects Fifth Level Floorplan

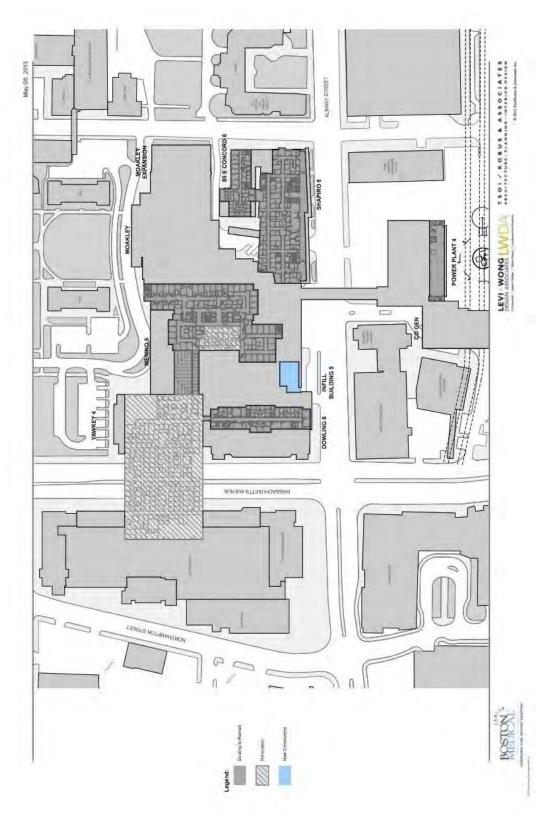
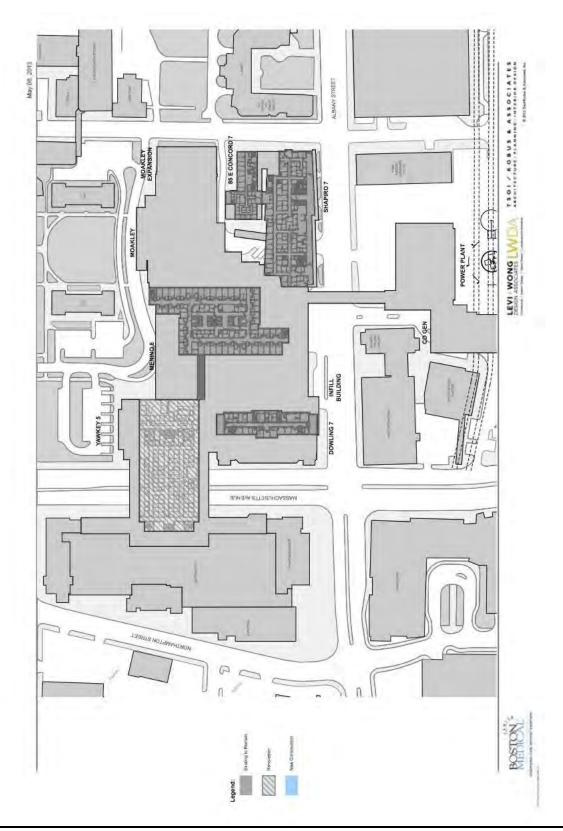


Figure 2-50 Reconfiguration and Relocation Projects Sixth Level Floorplan



## 2.1.6 Support Operations and Infrastructure

The existing loading dock at the Menino Pavilion is undersized for the current and future needs of the Boston University Medical Center's West Campus. The current loading dock location creates a problematic situation forcing trucks to back up off Albany Street and overhang the pedestrian sidewalk while parked.

In the first five years of the IMP, an interim loading dock and materials handling area will be created to alleviate conflicting vehicular and pedestrian circulation caused by the current configuration. The interim loading dock will be located on the north face of the existing Power Plant on Albany Street, utilizing the existing dock and contiguous storage spaces. The current curb cut along Albany Street will be slightly modified to allow trucks to maneuver on site and access the interim docks at the north face of the existing Power Plant. This relocation will immediately alleviate the current truck access condition by transferring all movement from Albany Street to the parking lot in front of the existing Power Plant.

Materials will be processed within the existing Power Plant with space created to manage clean and soiled materials. Clean materials will be transported to the basement of the Menino Pavilion using the new elevator tower and through the new Bridge. During the interim condition, BMC will continue to use one of the existing below grade tunnels to transport soiled materials, including medical waste and trash

The interim relocation of the loading dock and materials handling provides a solution that is consistent with Boston University Medical Center's broader urban design goal for continued transformation of the Albany Street image. This action promotes the separation of service vehicles and pedestrians by removing truck circulation from the north side of Albany Street. This solution provides for the consolidation and elimination of three existing curb cuts along the north side of Albany Street. On the south side of Albany Street, the existing curb cut located between the existing Power Plant and Finland Building will be reduced to one lane. The existing curb cut in front of the Power Plant for truck access will be relocated to better align with existing loading docks.

The curb cut consolidation in conjunction with proposed sidewalk improvements similar to those associated with the Shapiro Ambulatory Care Center will foster a more unified, continuous, and pedestrian friendly streetscape.

# 2.2 Project Site

The proposed projects will be located within the West Campus. See Figure 2-51 Project Sites Locus Plan below. (See also Figure 1-6 Campus Adjacencies Plan and Figure 2-1 IMP Draft Project Impact Report Projects for additional reference.)

## 2.2.1 Moakley Cancer Center Addition

The Proposed Moakley Cancer Center Addition will be located directly east of the existing Moakley Cancer Center and has frontage along East Concord Street. The north face is located along the Moakley and Menino drop-off drive and is aligned with the northern edge of the existing Moakley Cancer Center building. The south face is also aligned with the existing building and has frontage along Shapiro Drive. The east face abuts East Concord Street further defining the existing pedestrian travel path while creating a distinct bookend to the green behind the Talbot building.

#### 2.2.2 New Inpatient Building Phase 1

The New Inpatient Building Phase 1 is located on the north side of Albany Street and is proposed to replace the 3-story section of the existing Dowling Building and the current Emergency Department drop-off adjacent to the Menino Pavilion. The first phase of the New Inpatient Building is an infill project bordered directly on the north, east, and west sides by the Yawkey Ambulatory Care Center, Menino Pavilion, and the Dowling Tower, the remaining portion of the Dowling building, respectfully. The connector wing will span above the existing ambulance bays to the south of the Menino Pavilion. The first level will align with the existing Menino Pavilion Level 2 while the second level will align with Menino Pavilion Level 3 and Shapiro Ambulatory Care Center Level 3. The south edge of the project site engages the pedestrian streetscape along Albany Street. The new Menino Pavilion entry storefront will be located below the existing overhand adjacent to the patient drop-off area facing Harrison Avenue.

### 2.2.3 New Patient Transport Bridge

The new Bridge will be located within the Boston University Medical Center West Campus. The project site is located both on the north and south sides of Albany Street with the Bridge proposed to cross south to north over Albany Street in the approximate location of the existing yellow utility tube.

Figure 2-51 IMP Project Sites Locus Plan



boston oniversity medical campus (BOMC) Bosto



Figure 1
Aerial Locus Map

# 2.3 Building Program and Approximate Project Dimensions

# 2.3.1 Moakley Cancer Center Addition

The proposed Moakley Cancer Center Addition is comprised of departments displaced by the proposed expansion of the Emergency Department and the Trauma Center as well as the Centralized Surgical Department. The addition will house the displaced departments including Endoscopy and Digestive Disorders. It will also provide for increased volume in outpatient services. Minor renovations will be made to the existing Moakley Cancer Center to allow circulation within the building. The Moakley Cancer Center Addition will be approximately 27,800 square feet and approximately 69 feet in height from grade to the top of the mechanical penthouse.

### 2.3.2 New Inpatient Building Phase 1

The proposed first phase of the New Inpatient Building will provide expanded space for the Emergency Department, Trauma Center, Centralized Radiology Department, Surgical Department and Inpatient beds. The project along with renovations within the existing Menino Pavilion will allow for the consolidation of clinical functions to the West Campus. The connector wing will also provide increased support and circulation space and vital connections to adjacent campus buildings aligning with the existing Menino Pavilion Level 2, Menino Pavilion Level 3 and Shapiro Ambulatory Care Center Level 3.

The New Impatient Building Phase 1 will be approximately 82,300 square feet and approximately 74 feet in height from grade to the top of the mechanical penthouse.

The new Menino Pavilion entry improvements which will include the Emergency Department family waiting area, connector corridor to the main lobby and the hospital gift shop for the expanded Emergency Department will be approximately 2,900 square feet.

### 2.3.3 New Patient Transport Bridge

The new Bridge will be comprised of spaces for patient transport, clean material handling, and utility connections. The new Bridge will also consist of 1-story corridor located at grade adjacent to the existing Power Plant to provide access for the Med Flight patients from the helipad connecting to a new elevator and stair tower in the Bridge. The new Bridge will be approximately 7,800 s.f. and approximately 43 feet in height from grade. The elevator overrun will be approximately 55 feet in height from grade. (The Bridge mass begins 27 feet from grade and will be 16 feet in height.) The total width of the new Bridge will be approximately 25 feet wide. The 1 story corridor will be approximately 16 feet in height from grade.

Table 2-1 below provides a detailed list of program components for each project.

 Table 2-1
 Proposed Project Square Footage Table

MOAKLEY CANCER CENTER ADDITION	Square Feet	Program and Comments	
Level 0 (basement)	6,600	Add Alternate - Shell Space	
Level 1	6,600	Otolaryngology, ENT Expansion	
Level 2	7,300	Endoscopy	
Level 3	7,300	Digestive Disorders	
<b>Total Moakley Cancer Center Addition</b>	27,800		
NEW INPATIENT PHASE 1	Square Feet	Program and Comments	
New Inpatient Building Phase 1			
Level 0 (basement)	13,700	250 seat Amphitheater	
Level 1 (including Menino Pavilion Entry Improvements)	19,600	Radiology, Emergency Department, Family Waiting, Connecting Corridor, Hospital Gift Shop	
Level 2	23,500	Surgical Support, Circulation, Connector	
Level 3	14,200	Inpatient beds, Connector	
Level 4	9,200	Inpatient beds	
Level 5	2,100	Mechanical	
	82,300		
NEW PATIENT TRANSPORT BRIDGE	Square Feet	Program and Comments	
Level 1 (at grade)	2,700	Med Flight Corridor	
Level 3	5,100	Patient and Material Transport	
Total New Patient Transport Bridge	7,800		

# 2.4 Anticipated Permits, Reviews, and Approvals

Table 2-2 on the following page catalogs the permits, reviews, and approvals anticipated throughout the process for the proposed IMP Projects.

 Table 2-2
 Anticipated Permits, Reviews and Approvals

Agency Name	Permit / Review / Approval	
Federal		
Federal Aviation Authority	Construction Permit for Temporary Airspace Obstruction	
State	C Soli delilett	
Executive Office of Environmental Affairs, Massachusetts Environmental Policy Act	Secretary's Certificate	
Department of Public Health	Determination of Need	
	Plan Review Approval	
Massachusetts Historical Commission	State Register Review	
Department of Environmental Protection, Division of Air Quality Control	Non-Major Comprehensive Air Plan Approval	
Department of Environmental Protection, Division of	Groundwater Discharge Permit	
Water Pollution Control	Clean Water Act - Pre-treatment Standards Sewer Extension/Connection Compliance Certification	
Massachusetts Water Resources Authority	Sewer Use Discharge Permit	
	Individual Discharge/Sewer Permit	
State Fire Marshall	Flammable Storage License	
Massachusetts Health and Educational Facilities Authority	Project Financing, if required	
Local		
Boston Redevelopment Authority	Article 80 Large Project Review	
Boston Landmarks/South End Landmark District	Application for Certificate of Appropriateness	
Commission	Article 85 Demolition Delay, if required	
Boston Civic Design Commission	Design Review	
Boston Groundwater Trust	Groundwater Trust Certification	
Boston Transportation Department	Construction Management Plan	
Boston Air Pollution Control Commission	Air Quality Control Permit	
Boston Water and Sewer Commission	Construction Dewatering Permit	
	Sewer Use Discharge Permit	
	Sewer Extension/Connection Permit	
	Stormwater Management Plan	
	Groundwater Trust Certification	
	Site Plan Approval	
Boston Inspectional Services Department	Building and Occupancy Permits	
Boston Public Improvement Department	Street and Sidewalk Occupancy Permits	
·	Specific Repair Plan / Discontinuance	
Boston Public Works Department	Street Opening Permit	
	Curb Cut Permit	
Boston Fire Department	Plan Review	
Joint Committee on Licenses	Flammable Storage License	

## 2.5 Zoning

The proposed Project is located within the Boston University Medical Center Institutional Master Plan area and shown on Map 1p of the south End Neighborhood District which was adopted by MAP Amendment No. 273 by the Boston Zoning Commission on June 28, 2000, subsequent to the approval by the BRA on May 18, 2000 of the BUMC IMP. In accordance with the provisions of the Boston Zoning Code and Article 64, the South End Neighborhood District Zoning, projects within the district are subject to the provisions of the approved Institutional Master Plan. The Boston University Medical Center IMP was approved by the BRA on May 18, 2000 and the Zoning Commission on June 28, 2000 and approved by the Mayor on July 13, 2000. In accordance with provisions of Section 80D-8, Renewal of Institutional Master Plan, The Boston University Medical Center IMP Renewal was approved by the BRA on June 22, 2010 and Zoning Commission on August 4, 2010 and approved by the Mayor on August 5, 2010. In accordance with provisions in Section 80D-2, institutional projects are required to be consistent with the approved Institutional Master Plan. Upon the approval of this proposed 2013 IMP Amendment by the BRA and the Zoning Commission, the projects named herein will be deemed to be consistent with the provisions of the Boston Zoning Code.

### 2.6 Public Review Process

The Proponents file this IMP Amendment and DPIR in accordance with Boston Redevelopment Authority's Article 80D Institutional Master Plan and Article 80B Large Project Review process and the BRA Scoping Determination dated July 23, 2013. (A copy of the BRA Scoping Determination is included in Appendix F).

The Proponents have met with members of the BRA, the Boston Civic Design Commission and representatives of the South End Landmark District Commission.

Additionally, the Proponents have met with the Task Force designated for the Boston University Medical Center IMP, the Office of Jobs and Community Services, and Boston Transportation Department. The Proponents are committed to an open and inclusive public process and will continue to seek input from community representatives, neighbors and stakeholders, as well as the public.

Due to new regulatory requirements associated with the Energy Facility there is the need for additional design and analysis, therefore the Energy Facility will file a separate Draft Project Impact Report at a later date and the Proponent will continue an open and inclusive process for this Project.

Table 2-3 on the following page provides a list of meetings that have been held on the IMP Amendment and Proposed Projects since the filing of the Boston University Medical Center IMPNF / PNF in June 2013.

Table 2-3 Community, Public, City Agency Meetings

Date	Group	Location
2/19/13	Boston Redevelopment Authority	City Hall, 9 <sup>th</sup> Floor
3/18/13	Boston Redevelopment Authority	City Hall, 9 <sup>th</sup> Floor
5/28/13	Worcester Square Neighborhood Association	Newton Pavilion
5/30/13	Boston Redevelopment Authority	City Hall, 9 <sup>th</sup> Floor
6/6/13	South End Landmarks District Commission Staff	City Hall, 8 <sup>th</sup> Floor
6/18/13	Office of Jobs and Community Services	43 Hawkins Street
6/19/13	Boston Transportation Department	City Hall, 7 <sup>th</sup> Floor
6/19/13	Task Force Meeting	BUMC Campus
6/19/13	BRA Sponsored Public Meeting	BUMC Campus
6/20/13	BRA City Agency Scoping Session	City Hall, 9 <sup>th </sup> Floor
7/2/13	Worcester Square Neighborhood Association	Newton Pavilion
8/6/13	Boston Civic Design Commission	City Hall, 9 <sup>th</sup> Floor
8/27/13	Boston Civic Design Commission Subcommittee	City Hall, 9 <sup>th</sup> Floor