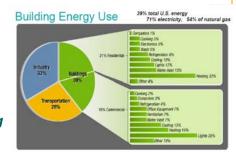


Qu: What's Interesting about Buildings and the Energy they use?



Over time, the answer has changed:

- 1975: OPEC
 - → Building Energy Efficiency
- 1990: Soft Energy Path
 - → Integrated Resource Planning



- 2005: Smart Energy
 - → Demand Response, AMI, Site Solar, ICT
 - = Intelligent Buildings

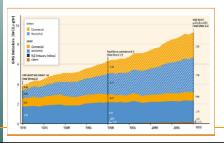
\$25 Billion/yr!!

Going Forward:

Intelligent Buildings are at the Center of a Climate Solution



- > 1/3 Buildings account for 1/3 of all GHG emissions.
- > <u>2X</u> Business-as-usual, building GHG's will double by 2050.
- Half of emissions can be saved with positive NPV (at least).
- > <u>All</u> buildings need to integrate with intermittent renew. energy
- Zero Alternatives to achieving deep gains in more than
 1 billion homes/buildings a challenging objective.





Building Energy Management - 1970's to Now



- ▶ 1975 : OPEC → Building Energy Efficiency
- > 1990 : Soft Energy Path → Integrated Resource Planning
- ≥ 2005 : Smart Energy → Demand Response, Site Solar, ICT
- Next : Climate Solution → At Scale, All Together

Truth about Climate Change:



Its Real, Its Us,
Its Bad, Scientists Agree,
There's Hope



* A. Lieserowitz, Yale







Building Energy, Soft Energy, Smart Energy At Scale, All Together =

Intelligent Building Energy Management

What is it? Science and business innovations to optimize building energy use.



- = Building Energy Efficiency
 - + Building-to-Grid Systems
 - + Carbon-free Site Energy
 - + Smart People, Cities





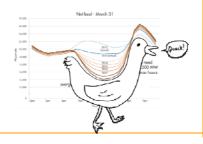


Consumers <u>at the Edge</u> of a Connected Clean Energy Grid



- > Climate Change-driven means:
 - DEALING WITH: Intermittent Supply and "Duck curve" demand
 - CHOOSING: Policy/customer preferences for Site Solar, EV's, batteries, efficient, green, modern.
- > THE PROSUMER:
 Decarbonization, Distributed Generation, Digitization





DISRUPTIVE TECHNOLOGY at the Edge of a Connected Clean Energy Grid



- Internet of Things, comes with everything.
 - Energy sensible, controllable.
 - Enables Settings: fault detection, thematic control, adaptive strategies
 - Efficiency and grid stabilization visible, transactable.



Question: Internet of Things meets Grid of Things: Who owns, who controls?







UTILITIES at the Crossroads of Buildings, Climate, and Grid

Distribution Utility Restructuring:

- From Monopolies → Markets



Question: Where to get backup/insurance energy?

- Utility grid, on-premise, microgrids (real, virtual)?

Most likely answer: All of the Above

- Utilities may compete post-monopoly as Comcast does:
 - FIOS, Dish/Direct, Apple TV/Amazon Fire/Netflix
 - Comcast Innovates → Xfinity, X1 : Its Still There
 - Utilities who embrace change power of incumbency.

Business Innovations At Scale, All Together



All Together:

Building Energy Management → Full Service/Integrated:

- Building efficiency, DR/controls, Solar/batteries, energy
- Solar pull → Intelligent Buildings → Energy Efficiency

At Scale:

Business, City strategies that *Solve the Climate Problem* employ:

- No money down, guaranteed positive cash flow.
- Easy, quick, risk free, Guilt.





Make EM Costless, Riskless, Timeless, and Visible to all!





The Future of Intelligent Building Energy Management is bright!

Today's \$25 B building energy industry

- Needs to be/should be \$100 B by 2020
- Needed To Solve the Solvable Climate Problem

Opportunity:

Develop much more effective building/climate strategies

- Building Efficiency so far shows some progress, but we need all of it.
- Today's Prosumers want 3D's:
 Decarbonization, Distributed Generation, Digitization