

FOUNDED BY BRIGHAM AND WOMEN'S HOSPITAL AND MASSACHUSETTS GENERAL HOSPITAL

Partners HealthCare Energy Sustainability & Resiliency Initiatives

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Partners Sustainable Initiatives - Goals

To support Partners Healthcare System in becoming a leader for promoting a healthy environment, optimizing the care of our patients and the well-being of our employees while conserving resources

Partners cannot be viewed as contributing to the health problems manifested in the patients we are treating.



Leaner Energy



Energy price fluctuation



20 M in additional energy costs due to fluctuations in energy prices in 2008/2009





10-year Strategic Energy Master Plan



Reduce energy consumption through conservation



Convert to on-site energy production



Move to renewable energy sources

Cost savings & stability



: 273

energy conservation projects identified



5 IN 13

hospitals have cogeneration



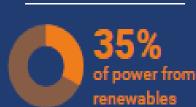
25% energy reduction goal achieved

New goal to reduce by 40%





Major capital projects improving energy efficiency and operating costs



\$20 M



MGH 500 kW



Assembly Row 1,250 kW

Solar Installations



Spaulding Rehab Cape Cod 1,100 kW



Newton_Wellesley_Hespital 1,340 kW FOLINDED BY BRIGHAM AND WOMEN'S HOSPITAL AND MASSACHUSETTS GENERAL HOSPITAL

Antrim Wind Power – 28,800 kW



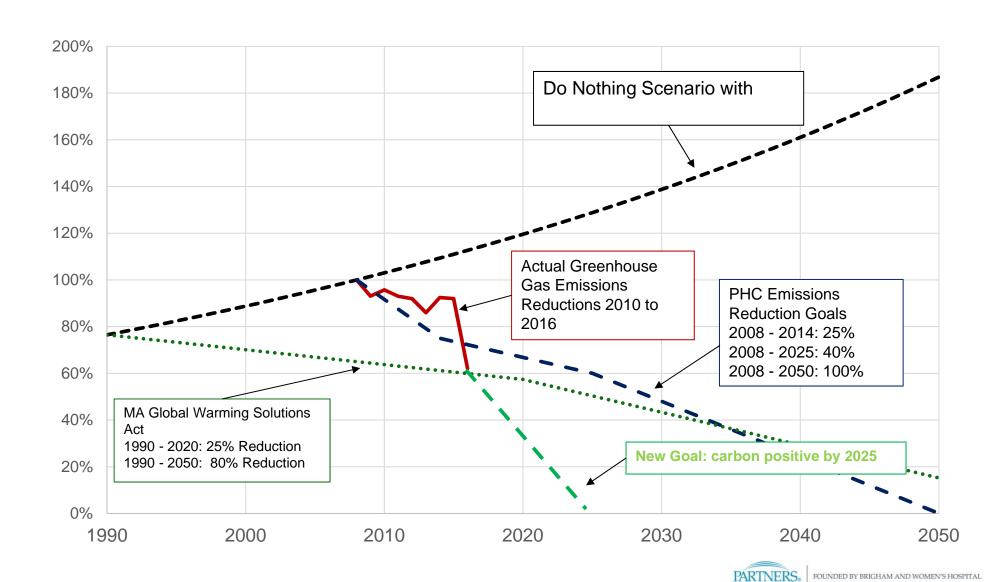
Results

Site	Renewable Energy Type	Commercial Operation Date	Commercial Model	Nameplate Capacity (kW)	Annual Output (kWh)	% of Partners Load
Partners -Antrim Energy	Wind	June 2019	Power and RECs	28,800	70,000,000	19.7%
Massachusetts General Hospital	Solar -On site	Dec 2016	NMC and RECs	475	570,000	0.16%
Assembly Row	Solar -On site	April 2017	NMC	1,250	1,471,618	0.41%
Spaulding Cape	Solar -On site	June 2017	NMC and RECs	1,160	1,392,000	0.39%
Newton-Wellesley Hospital	Solar -On site	Dec 2017	NMC and RECs	1,288	1,545,600	0.44%
Cooley Dickinson Hospital	Solar -Off Site	May 2017	NMC and RECs	3,240	1,862,102	0.52%
			Total	36,213	76,841,320	21.65%

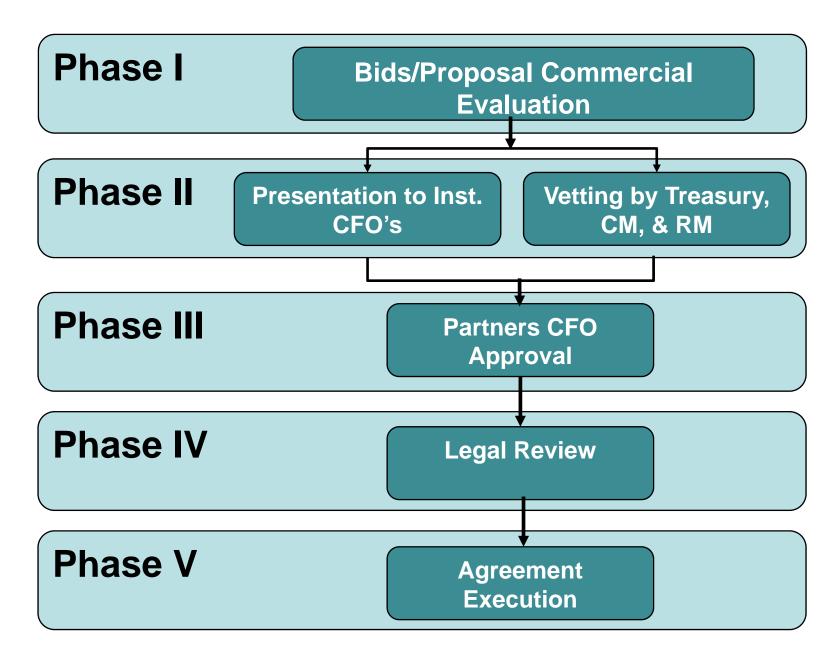
- Enabled over \$80M in renewable energy installations
- About 40% GHG emissions reduction since 2010, and about 65% since 2000

Path to Energy and Greenhouse Gas Targets

Percent Reduction of Carbon Dioxide Emissions Compared to 2008 Baseline



Executive Approval Process



Questions?

